



Investor Presentation 1Q18 Results

May 2018



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- Operational Statistics & Financial Highlights
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Overview

Overview



45 Hospitals



~ 8,000 Beds



10 Centers of Excellence



BDMS Wellness Clinic



12,000+ Doctors
8,000+ Nurses
14,000+ Staffs



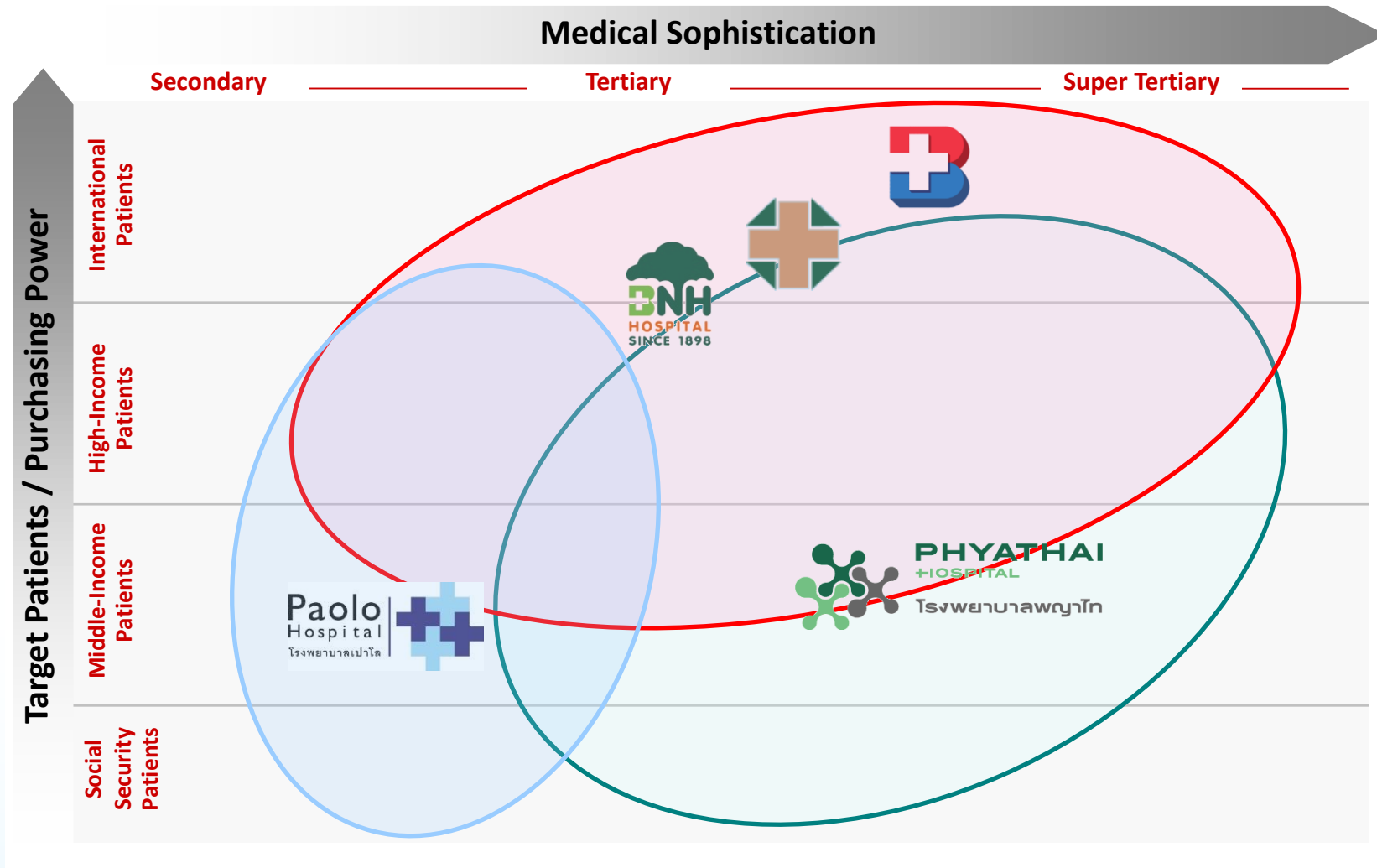
Pharmaceutical manufacturer and drug stores

- Established on February 26, 1972
- Top 5 private hospital operators in the world by market capitalization
- Hub-and-Spoke model with an established patient referral system helps create efficiency through scale

	Brand	No. of Hospitals	No. of Beds*
	Bangkok Hospital	21	3,602
	Samitivej Hospital	6	1,288
	Phyathai Hospital	5	1,241
	Paolo Hospital	6	1,008
	BNH Hospital	1	144
	Royal Hospital	2	130
	Local Hospital	4	546

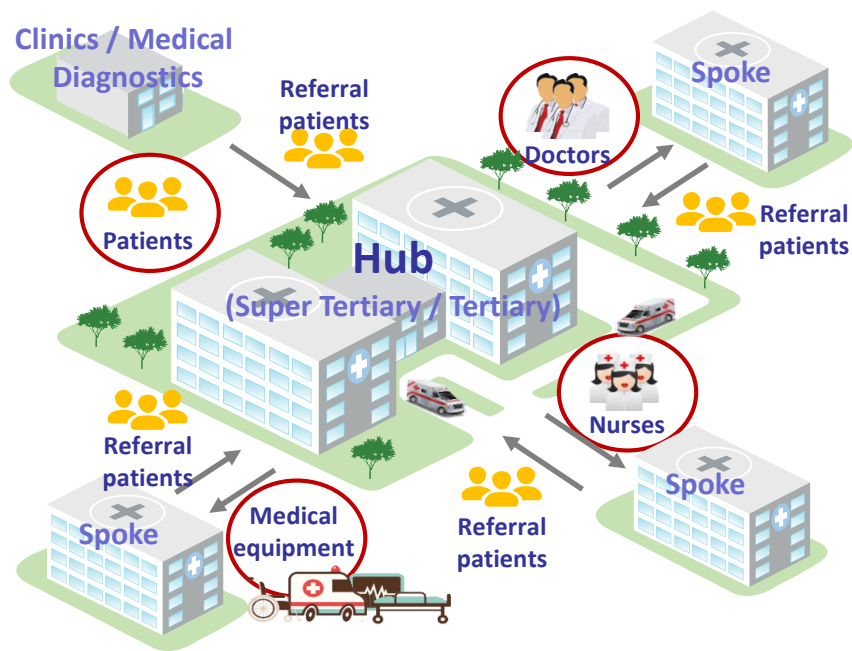
* Maximum number of beds according to structure of the hospitals

Diversification of Patient Mix



'Hub-and-Spoke' Model

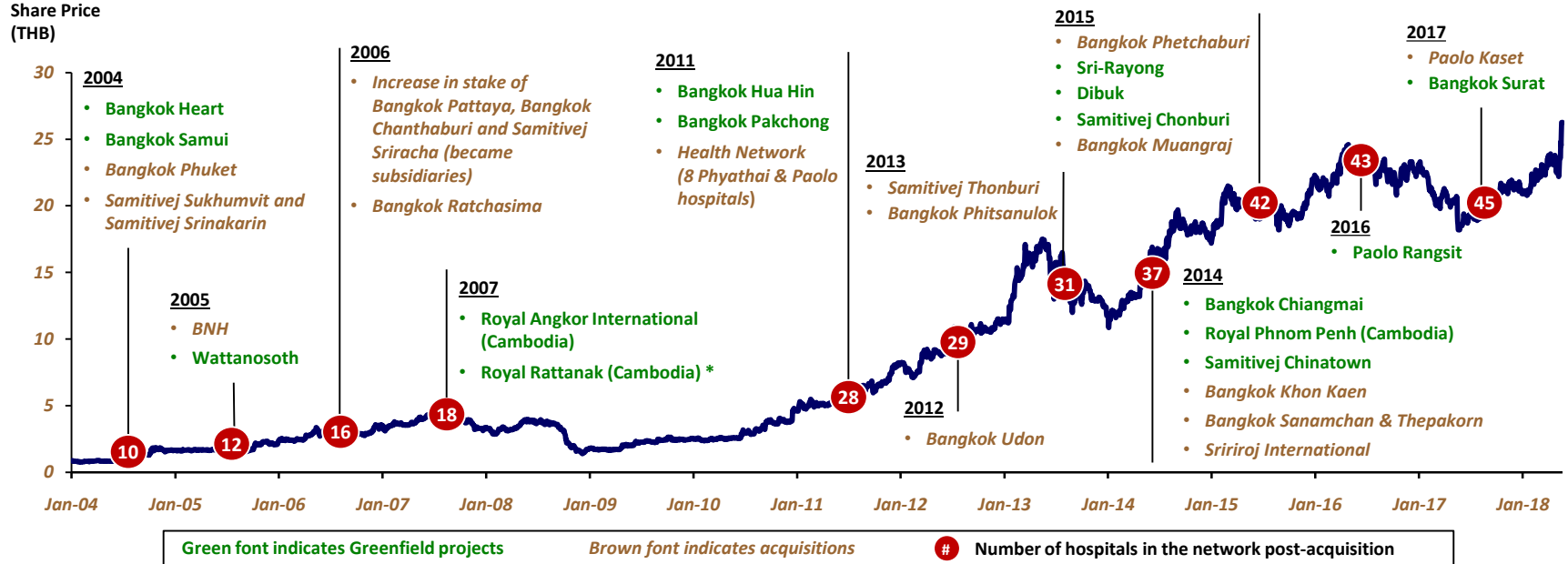
Providing a Proven Patient Referral System and Creating Efficiency Through Scale



- 1 Strong patient referral system within and across each hub and spoke
- 2 Enhances synergies and benefits of scale among hospitals within the group
- 3 Shared supporting services among multiple hubs which enhance efficiency and competitiveness
- 4 Established system provides a platform for future expansion

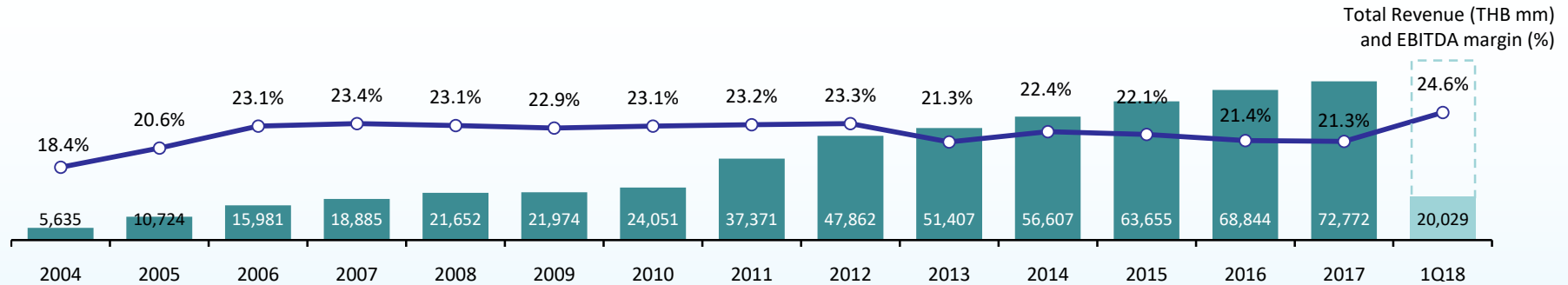
Successful Track Record of Expansion Through M&A and Greenfield Projects

Strong Share Price Performance Backed by a Successful Expansion Track Record



* Transfer of business to our new facility, Royal Phnom Penh

Solid Revenue Growth Over the Past Decade (2004-2017 CAGR of 21.7%) with Resilient EBITDA margin



Source: Derived from BDMS' financial statements

BDMS has developed 14 new hospitals and acquired a total of 30 hospitals to date

BDMS Future Plan

Key Strategies

	2017	2018	2019	2020
Hospitals in Pipeline	<ul style="list-style-type: none"> 45 Hospitals 			<ul style="list-style-type: none"> ~ 50 hospitals
	<ul style="list-style-type: none"> ~ 8,000 beds 			<ul style="list-style-type: none"> ~ 8,500 beds
	<ul style="list-style-type: none"> ✓ Paolo Kaset (162 beds) ✓ Bangkok Surat (150 beds) 	<ul style="list-style-type: none"> ○ Bangkok Chiangrai (80 beds) ○ Chiva Transitional Care (52 beds) 	<ul style="list-style-type: none"> ○ Phoenix Project (175 beds) 	<ul style="list-style-type: none"> ○ International Hospital (100 beds) ○ Jomtien Hospital (233 beds)
	<ul style="list-style-type: none"> ✓ BDMS Wellness Clinic: 1 Clinic 	<ul style="list-style-type: none"> ○ 8 Clinics and partial hotel for Wellness 	<ul style="list-style-type: none"> ○ Full operation for BDMS Wellness Clinic 	
Focus on Margin Expansion	<ul style="list-style-type: none"> ■ Increase utilization of ramping-up hospitals ■ Improving operational efficiencies ■ Centers of excellence ■ International medical affiliation 			
Long-term Target	<ul style="list-style-type: none"> ■ Completed continuum of healthcare ■ Top referral hospitals in Asia Pacific ■ Long-term EBITDA margin target of ~ 25% 			

BDMS Complete Continuum of Healthcare



Centers of Excellence



Super Tertiary Care

Tertiary Care

Secondary Care

Promotive

Preventive

Early
Detection

Curative

Transitional

Rehabilitative



BDMS Wellness Clinic



Phoenix Project



Chiva Transitional Care Hospital

Non-Hospital Strategic Investment



Sterile Drug Manufacturer & Distributor



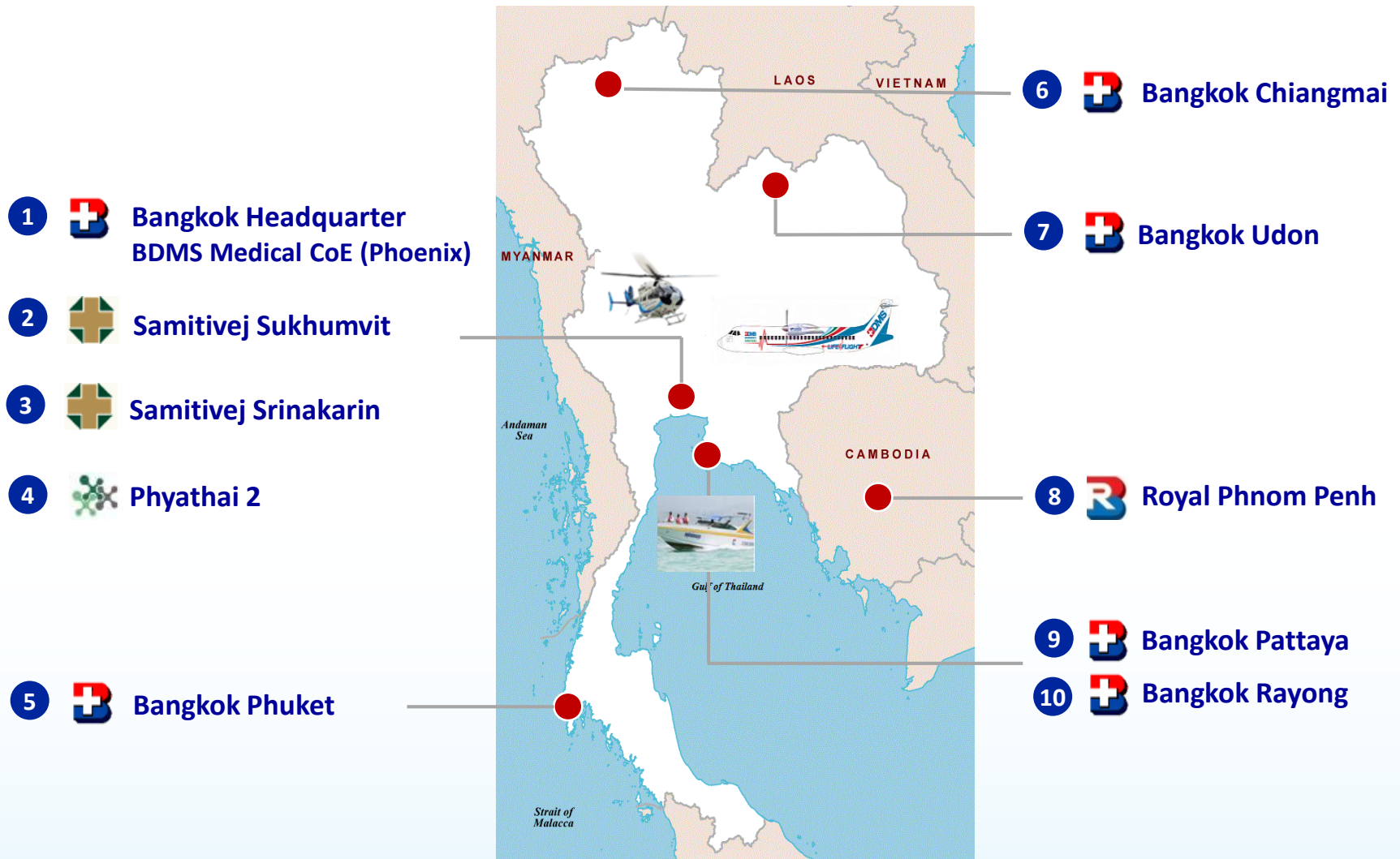
Generic Drug Manufacturer



Drug Store

BDMS Centers of Excellence Network

Upgrading Existing 10 Hospitals to Become Centers of Excellence with the Focus on International Patients



BDMS Wellness Clinic

A Brand New Wellness Clinic Delivering World-Class Services



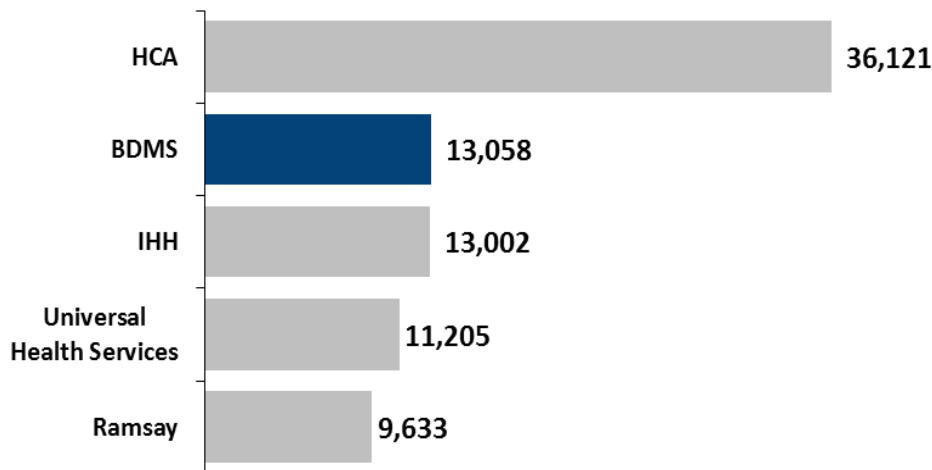
- Comprehensive preventative-care center
- Targeting high-end Thai and International customers
- Currently open Regenerative Clinic and Musculoskeletal and Sports Clinic

8 Centers of Preventive Excellence

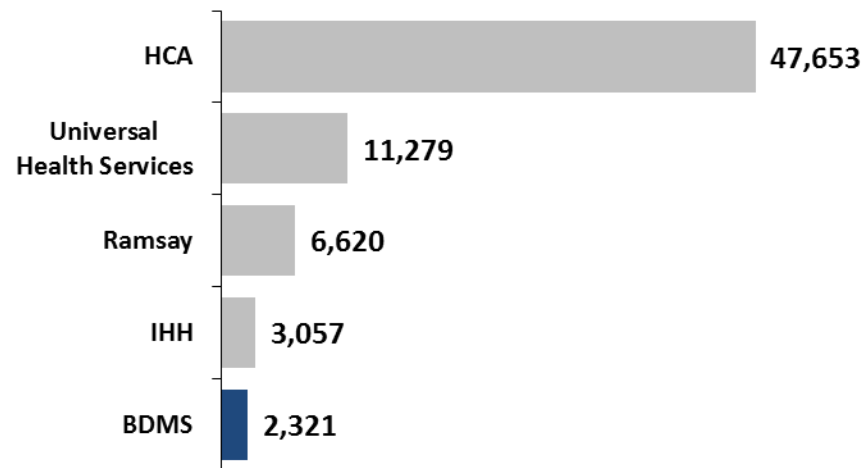
- 1 Regenerative Clinic
- 2 Musculoskeletal and Sports Clinic
- 3 Cardioscience Clinic
- 4 Neuroscience Clinic
- 5 Digestive Wellness Clinic
- 6 Breast Clinic
- 7 Fertility Clinic
- 8 Dental Clinic

Global Hospital Rankings

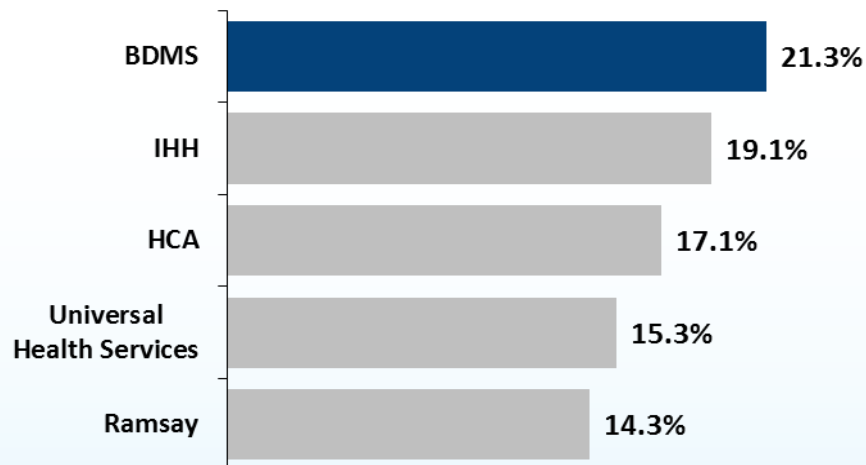
Market Capitalization (USD mm)



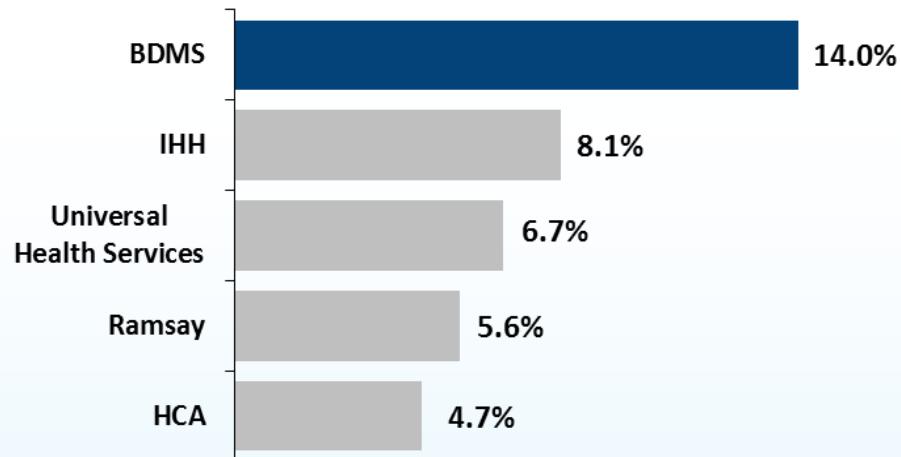
Revenue (USD mm)



EBITDA Margin



Net Profit Margin



Remark: - Market capitalization as of 25 May 2018

- Financial performance for year ended December 2017 except Ramsay for the year ended June 2017

The Best Managed Healthcare Company in Asia by FinanceAsia



thank you
for your votes

BDMS remains committed to be
"Your Trusted Healthcare Network"



BDMS won Best Managed Healthcare Company in Asia from FinanceAsia's 18th Annual Best companies in Asia Poll which gathered over 140 responses from fund managers and analysts around the world

1Q18 in review

Consolidated Financial Summary

1Q18 Results

- Operating income of THB 20,029 mm increased **15%** yoy mainly from

- Patient revenue increased **15%** yoy attributed to

- Solid growth from Center of Excellence
- Increasing in influenza and outbreak
- Expansion of insurance patients base

1Q18	Gr. (yoy)	% to Revenue
Breakdown by location		
▪ Bangkok & Vicinity	13%	57%
▪ Upcountry	18%	43%
Breakdown by nationality		
▪ Thai	16%	68%
▪ International	12%	32%
Breakdown by type of patients		
▪ Outpatients	11%	45%
▪ Inpatients	19%	55%

- Revenue from sales of goods grew **20%** yoy from increase in sales of A.N.B. Laboratories, Bangkok Save Drug and The Medicpharma

Consolidated Financial Summary

1Q18 Profitability Ratio

(THB mm)	1Q18	1Q17	Gr. (yoy)
EBITDA	4,933	3,790	30%
EBITDA margin	24.6%	21.8%	
EBIT	4,013	2,869	40%
EBIT margin	20.0%	16.5%	
Net profit	2,919	1,974	48%
Net profit margin	14.6%	11.3%	
EPS (THB)	0.19	0.13	48%

An Interdisciplinary Team of World Class Physician Collaborate on Each Individual's Health Journey to Develop Personalized Health Optimization Programs



Strategic Focus on Health Insurance

BDMS Health Insurance Network at Money Expo 2018



BDMS
Bangkok Dusit Medical Services
Your Trusted Healthcare Network



Allianz
AYUDHYA



Strategic Focus on Health Insurance

V-Total Care, A Lump Sum Health Insurance from “The Viriyah Insurance” : 10% More Coverage at BDMS Network

ประกันภัย

**อุ่นใจ
รักษั**



 **วิริยะประกันภัย**
THE VIRIYAH INSURANCE

อุ่นใจ
ด้านค่ารักษาพยาบาล
ไร้กังวล
ด้วยรูปแบบเหมาจ่าย
เหนือระดับ
คุ้มครองสูงสุด 1 ล้านบาท

• มอบความคุ้มครองค่ารักษาพยาบาลกรณีผู้ป่วยใน สูงสุดถึง 1,000,000 บาท / คอรั้ง / โรค

• มอบความคุ้มครองถึงอุบัติเหตุและเจ็บป่วยแบบเหมาจ่าย

• บริการเคลื่อนย้ายผู้ป่วยฉุกเฉินต่างประเทศ

• ไม่ต้องสำรองจ่าย เมื่อเข้ารับการรักษาในโรงพยาบาล ผู้สัญญาประกันสุขภาพขึ้นน้ำคอนทูลนทั้งประเทศ

รับความคุ้มครองเพิ่ม 10%
เมื่อเข้ารับการรักษาที่โรงพยาบาลกรุงเทพฯ โรงพยาบาลโชนศรีอยุธยา

BDMS
Bangkok Dusit Medical Services

 โรงพยาบาลกรุงเทพ BANGKOK HOSPITAL

 สมิติเวช SAMITIVEJ

 BNH HOSPITAL โรงพยาบาลโชนศรีอยุธยา

 PHYATHAI โรงพยาบาลพญาไท

 Paolo Hospital โรงพยาบาลเปาโล

 Royal Bangkok Hospital

มันใจ...ในมาตรฐานวิริยะประกันภัย

Strategic Focus on Health Insurance

My First Class Healthcare @ BDMS by Allianz Ayudhya : Exclusive Health Insurance at BDMS Network with High Coverage at THB 80 Million per Year



1st Class for you by World Class Health Care Service



วงเงินสูงถึง 80 ล้านบาทต่อปี
ให้ความคุ้มครองสุขภาพ ในโรงพยาบาลเครือข่าย BDMS
กว่า 45 โรงพยาบาลทั่วประเทศและกัมพูชา



ค่าฉีดวัคซีน 50,000 บาท/ปี
สัญญาต้องมีผลบังคับต่อเนื่องมากกว่า 12 เดือน



ค่าตรวจสุขภาพ 15,000 บาท/ปี
สัญญาต้องมีผลบังคับต่อเนื่องมากกว่า 12 เดือน



บริการดูแลคุณตลอดการเจ็บป่วย
การบริการดูแลคุณยามพักฟื้นที่บ้าน (Nursing care)



สิทธิประโยชน์เหนือระดับสำหรับลูกค้า HEALTH PRESTIGE
ของขวัญวันเกิดสุดพิเศษ และโทรศัพท์หมายเลขพิเศษสำหรับให้บริการด้านกรรมสิทธิ์ของคุณ

Diamond Care from Muang Thai Life Assurance : Exclusive Health Insurance at BDMS Network

สัญญาเพิ่มเติม การประกันภัยสุขภาพ แบบไดมอนแคร์



อายุรับประกัน : 6-60 ปี และให้ความคุ้มครองถึงอายุ 65 ปี

บริษัทฯ จะจ่ายผลประโยชน์สำหรับค่าใช้จ่ายที่จำเป็นและสมควร ซึ่งเกิดขึ้นจากการรักษาพยาบาลตามความจำเป็นทางการแพทย์ และมาตรฐานทางการแพทย์ ให้ตามจำนวนเงินที่จ่ายจริง แต่ไม่เกินผลประโยชน์ตามที่ระบุไว้ในตารางความคุ้มครอง

ตารางความคุ้มครอง	แผน 1	แผน 2	แผน 3
สัญญาเพิ่มเติมการประกันสุขภาพ แบบไดมอนแคร์			
คุ้มครองค่ารักษาพยาบาลสูงสุดต่อปี	1,000,000	2,000,000	3,000,000
คุ้มครองค่ารักษาพยาบาลสูงสุดต่อครั้ง	1,000,000	2,000,000	3,000,000
1. ค่าห้อง ค่าอาหาร ค่าบริการพยาบาล			
1.1 ค่าห้องผู้ป่วยปกติสูงสุดต่อวัน (ไม่เกิน 365 วัน ต่อการเข้ารับรักษาตัว)	8,000	8,000	8,000
1.2 ค่าห้องผู้ป่วยหนัก ICU (ไม่เกิน 14 วัน ต่อการเข้ารับรักษาตัว)	16,000	16,000	16,000
2. ค่ารักษาพยาบาล ค่าบริการทั่วไป	จ่ายตามจริง		
3. ค่าธรรมเนียมแพทย์ผ่าตัด			
4. ค่าแพทย์เยี่ยมไข้ ค่าปรึกษาแพทย์เฉพาะทาง	จ่ายตามจริง สูงสุดไม่เกิน 365 วัน		
5. ค่ารักษาพยาบาลอุบัติเหตุฉุกเฉิน			
	จ่ายตามจริง		

การกำหนดสิทธิประโยชน์ในการเข้ารับการรักษาพยาบาลที่บริษัทฯ กำหนด

เป็นที่ตกลงว่าการรักษาพยาบาลใดๆ ที่ได้รับความคุ้มครองภายใต้ข้อตกลงความคุ้มครองค่ารักษาพยาบาลแบบผู้ป่วยในการบาดเจ็บหรือการเจ็บป่วยของสัญญาเพิ่มเติมนี้ จะได้รับความคุ้มครองก็ต่อเมื่อผู้เอาประกันภัยเข้ารับการรักษาพยาบาลในโรงพยาบาลซึ่งตั้งอยู่ในประเทศไทย ดังรายชื่อต่อไปนี้

1. โรงพยาบาลกรุงเทพและเครือข่าย
2. โรงพยาบาลสมิติเวชและเครือข่าย
3. โรงพยาบาลบี เอ็น เอช
4. โรงพยาบาลเปาโลและเครือข่าย
5. โรงพยาบาลพญาไทและเครือข่าย

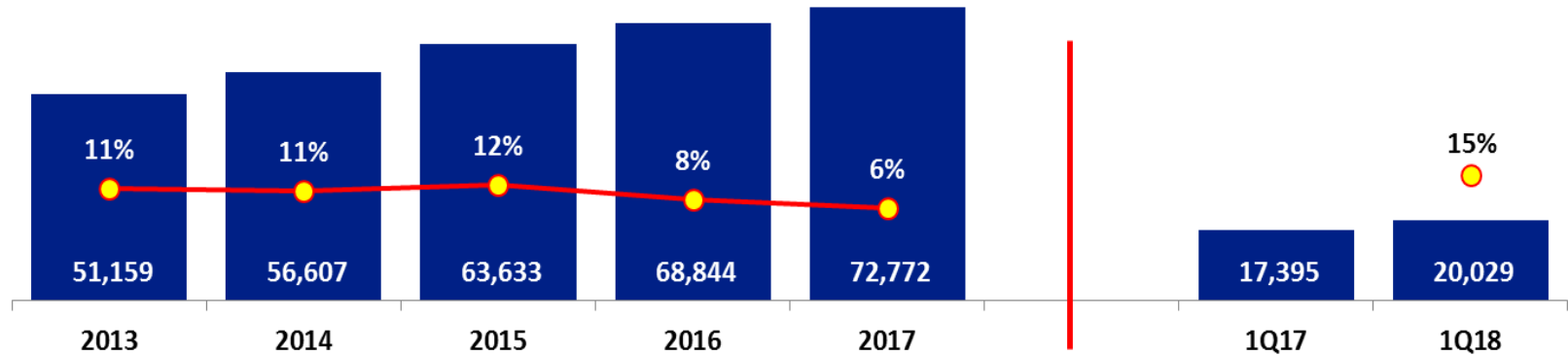
ทั้งนี้ การเข้ารับการรักษาพยาบาลในโรงพยาบาลอื่นนอกเหนือจากที่ระบุไว้นั้น จะได้รับความคุ้มครองตามสัญญาเพิ่มเติมเฉพาะกรณีการเข้ารับการรักษาพยาบาลแบบฉุกเฉิน ตามความจำเป็นทางการแพทย์เพื่อความปลอดภัยของชีวิตและร่างกายของผู้เอาประกันภัย ทั้งนี้ บริษัทฯ จะให้ความคุ้มครองเฉพาะค่าใช้จ่ายในการรักษาพยาบาลที่เกิดขึ้นตามความจำเป็น ทางกรณีไม่ไม่เกิน 72 ชั่วโมง นับตั้งแต่ผู้เอาประกันภัยเข้ารับบริการทางการแพทย์เท่านั้น

Operational Statistics & Financial Highlights

Operating Income Growth

Operating Income Trend

(THB mm)



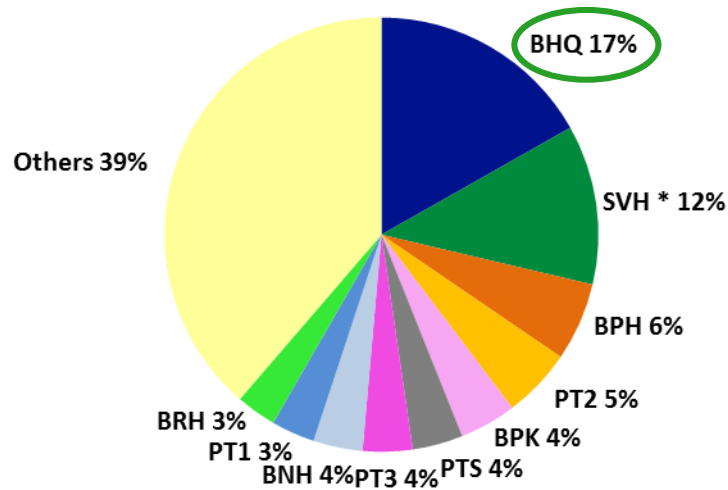
Commentary

- 1Q18 Operating income increased by 15% yoy mainly from
 - Patient revenue increased 15% yoy, attributed to
 - Solid growth from Center of Excellence
 - Increasing in influenza and outbreak
 - Expansion of insurance patients base
 - Revenue from sales of goods grew 20% yoy from increase in sales of A.N.B. Laboratories, Bangkok Save Drug and The Medicpharma

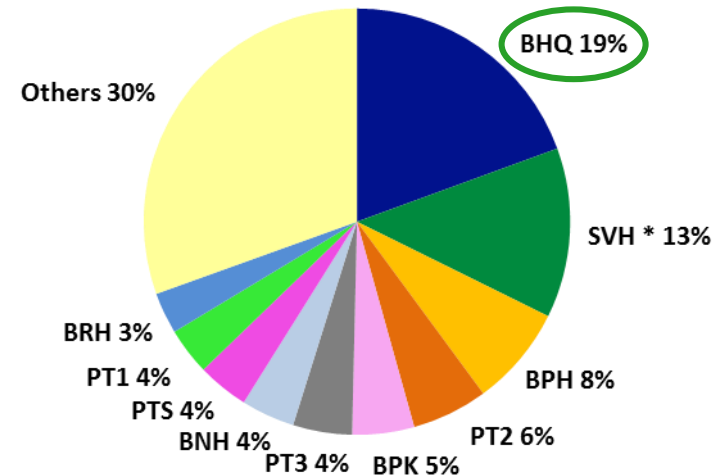
Remark:- Operating income is calculated from hospital revenue + revenue from sales of goods and food + other income

Diversified Sources of Revenues and Profitability

Operating Income Contribution in 1Q18



Total EBITDA Contribution in 1Q18



Commentary

- In 1Q18, top 5 hospitals contributed 44% of total revenues and 51% of total EBITDA
- Key hospitals that drive revenue growth were BRH (+22%), PT2 (+18%), PTS (+17%), PT3 (+17%), SSH (+17%), SVH (+15%) and PLP (+15% yoy)

* SVH also included SNH performance

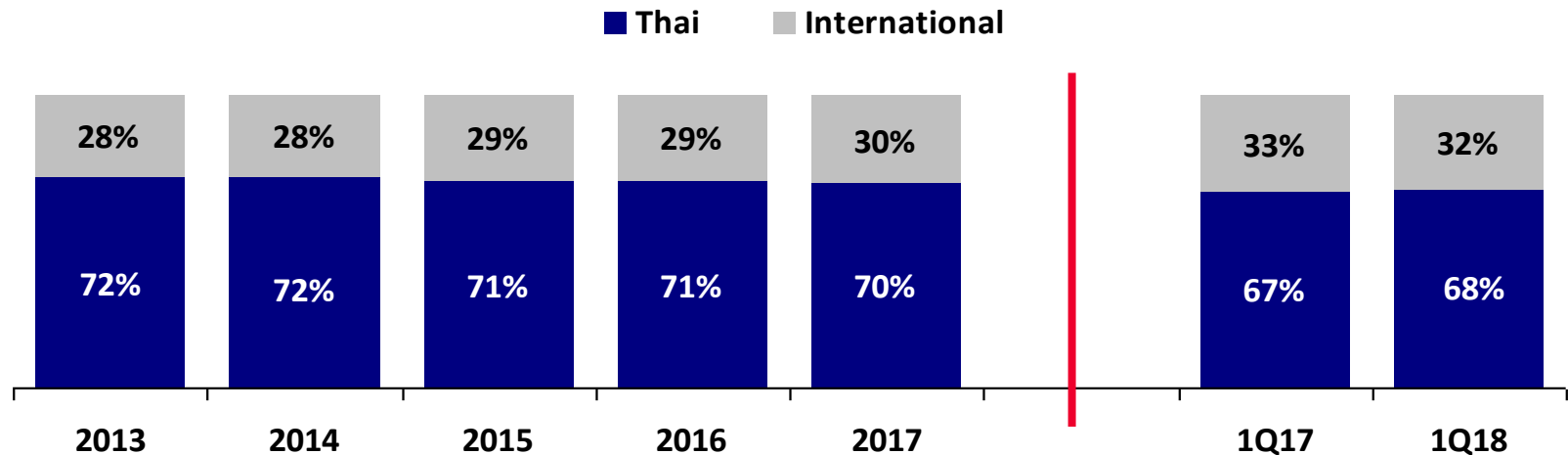
Remark: - Operating income is calculated from hospital revenue + revenue from sales of goods and food + other income

- EBITDA is calculated from revenue from hospital operations + revenue from F&B + other income – cost from hospital operations – SG&A expenses

- Hospital abbreviation shown on Appendix 1

Thai and International Patients

Revenue Contribution by Nationality

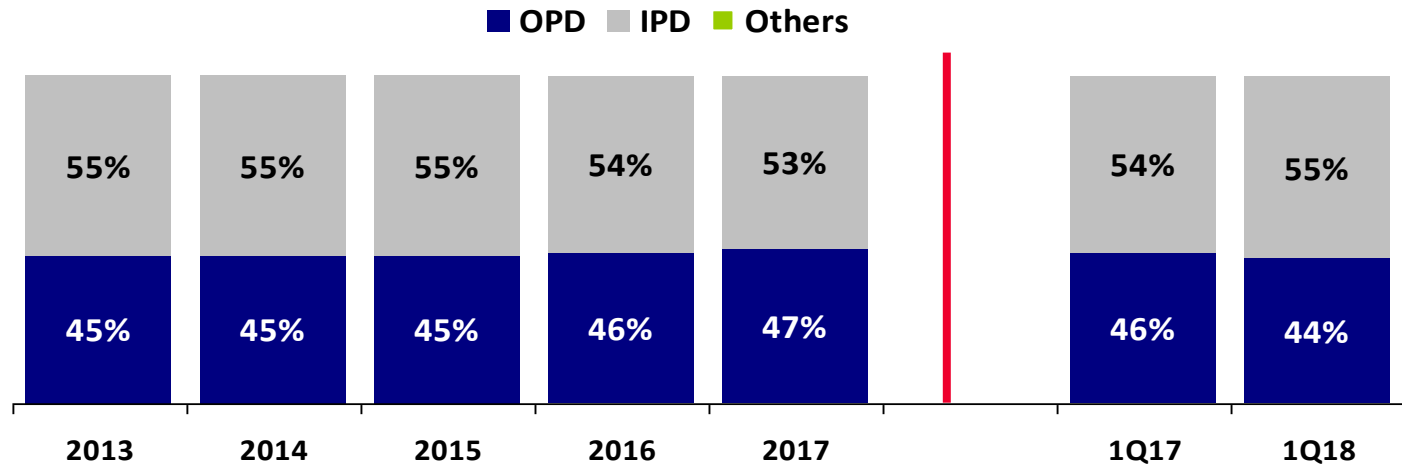


Commentary

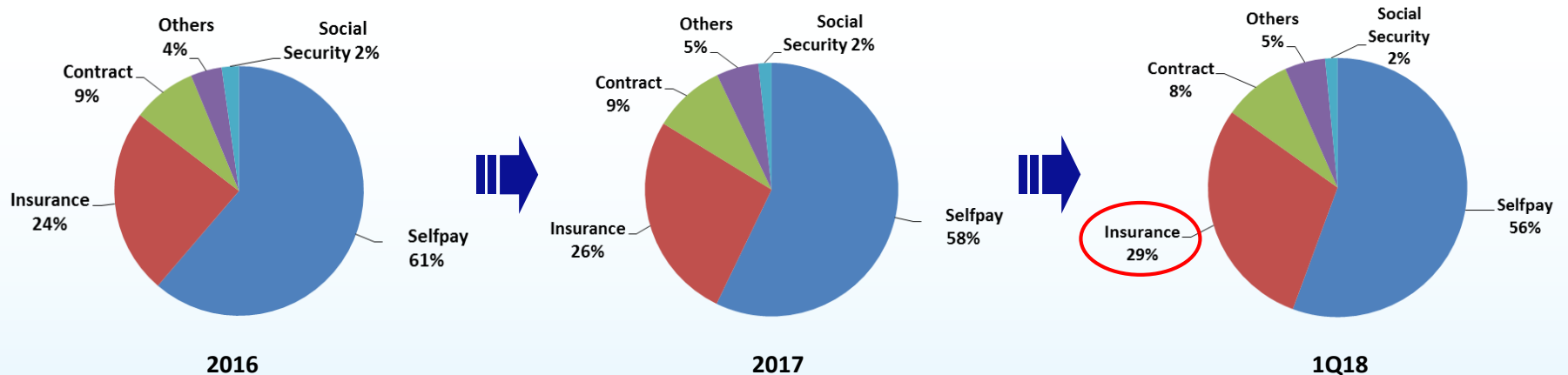
- 1Q18 revenues from Thai patients grew 16% yoy while international patients grew 12% yoy
 - Top 5 international patient revenues are from Japan, China, UK, Germany and Myanmar which contribute 2.2%, 1.9%, 1.7%, 1.7% and 1.5% of total patient revenues respectively
 - Key growth for International patient revenues are Kuwait (+128%), China (+44%) and Cambodia (+21% yoy)

Patient Mix

Revenue Breakdown by Patient Types

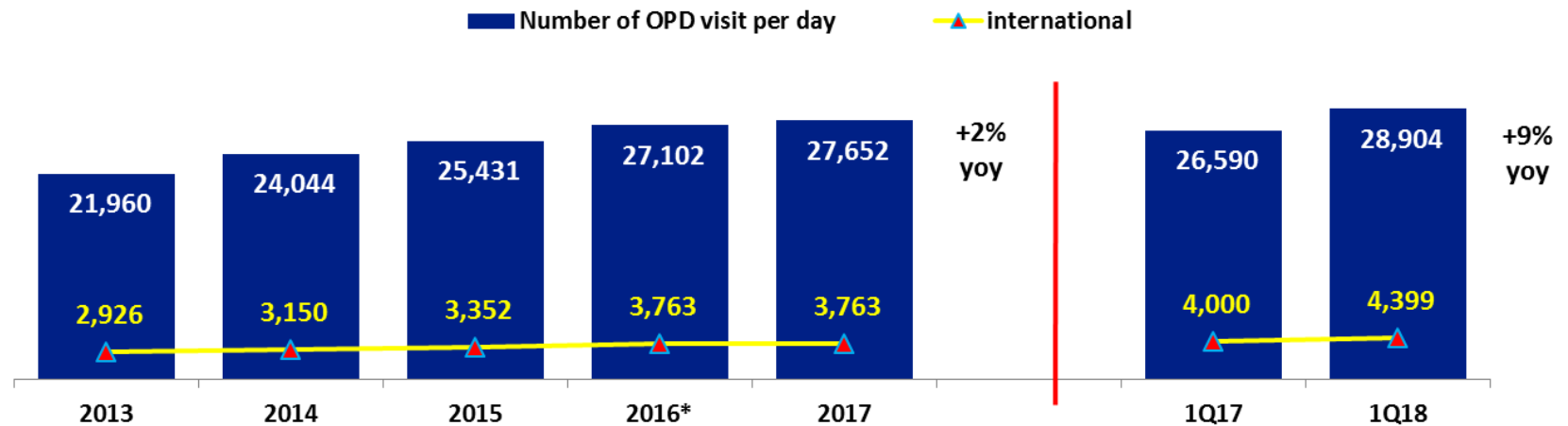


Patient Revenue by Payor: Increasing Insurance Portion

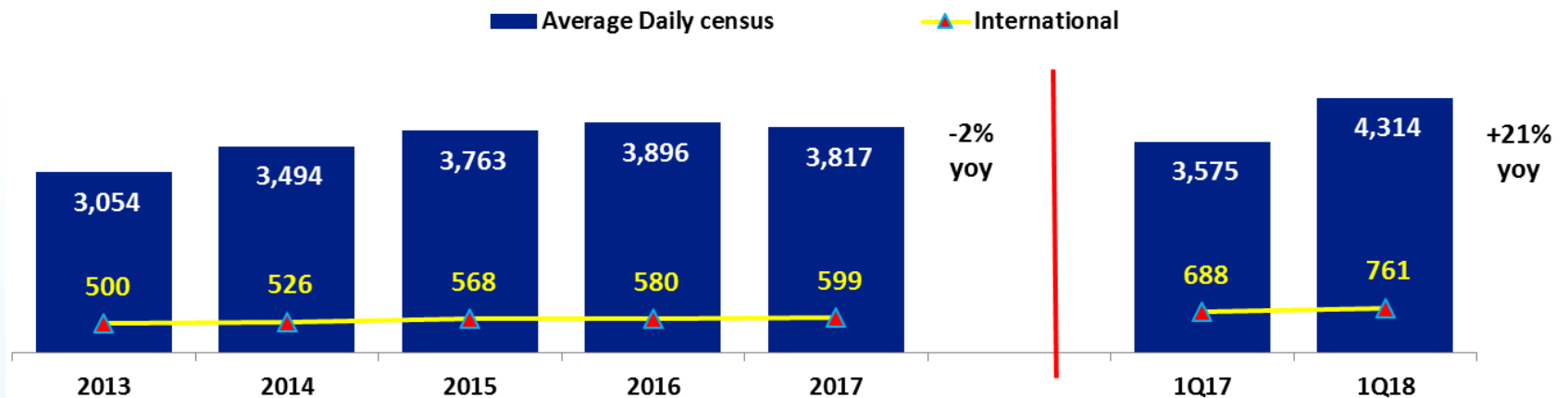


Patient Volume

Number of OPD Visits per Day



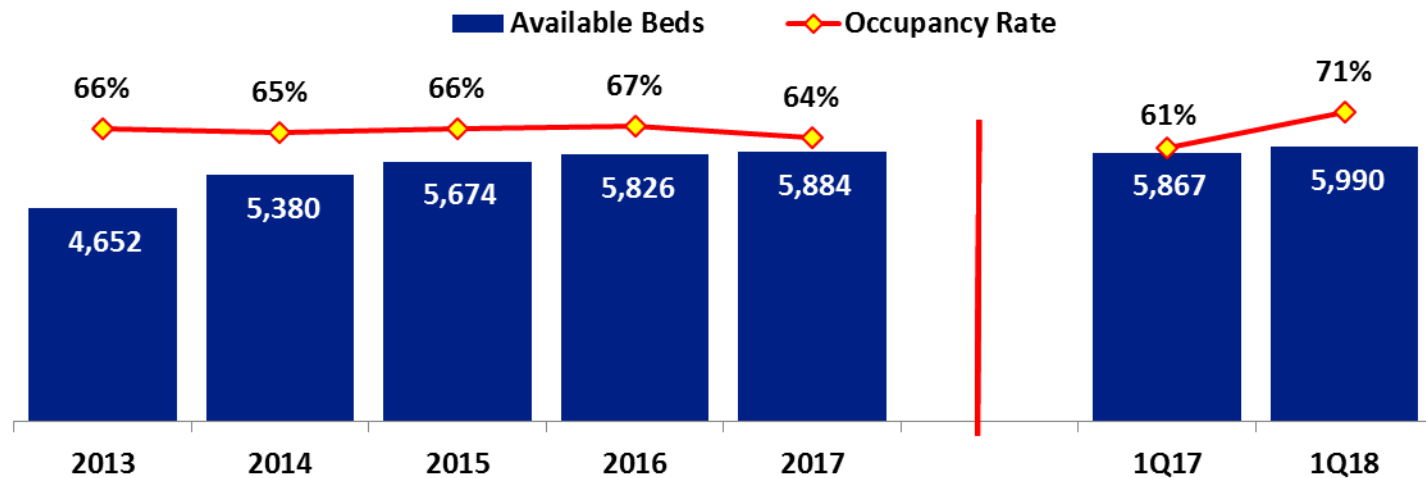
Average Daily Census (ADC)



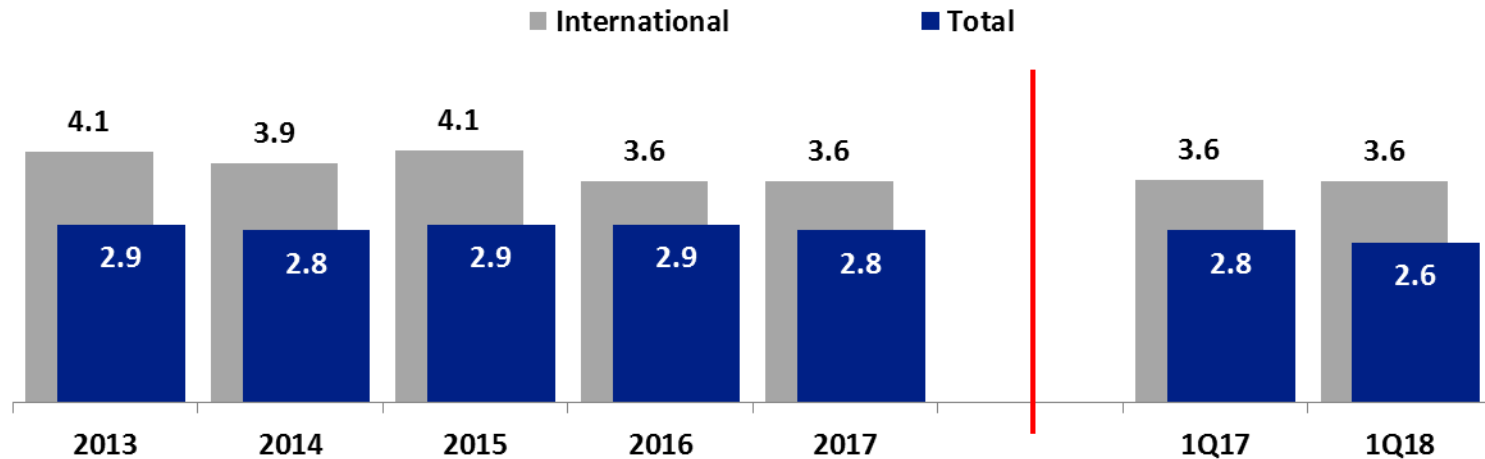
Remarks: - Including social security

Utilization of Beds

Occupancy Rate Based on Available Beds



Average Length of Stay (days)

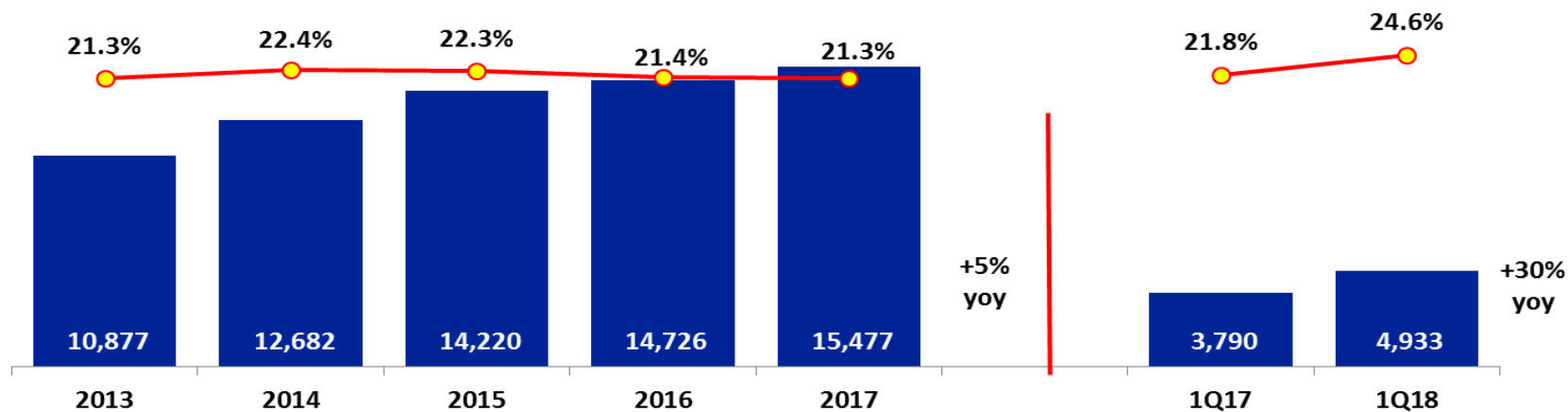


Remarks:- Including social security patients

Profitability Trend

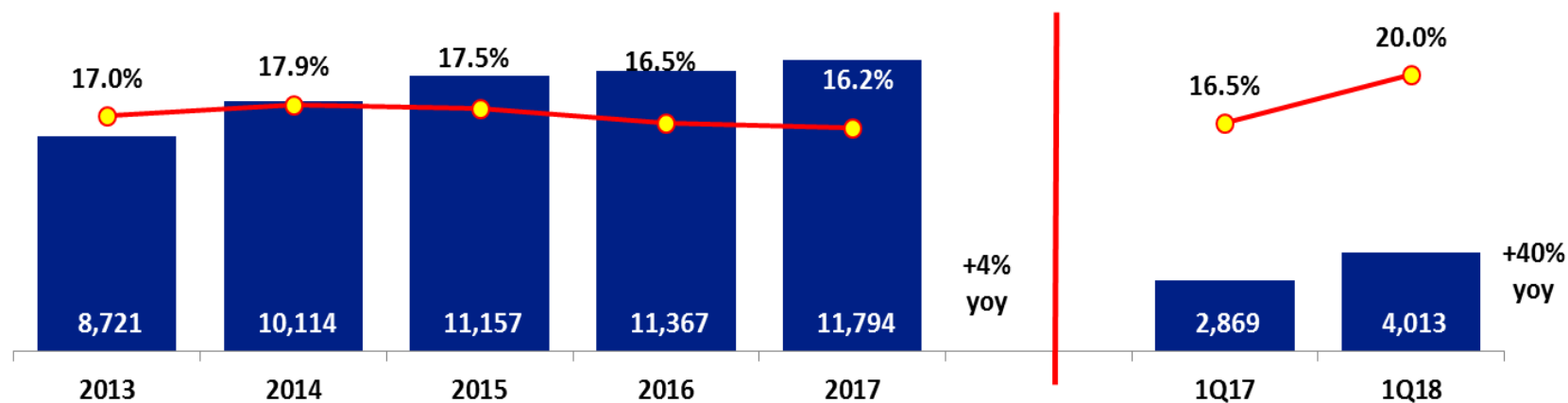
EBITDA & EBITDA Margin

(THB mm)



EBIT & EBIT Margin

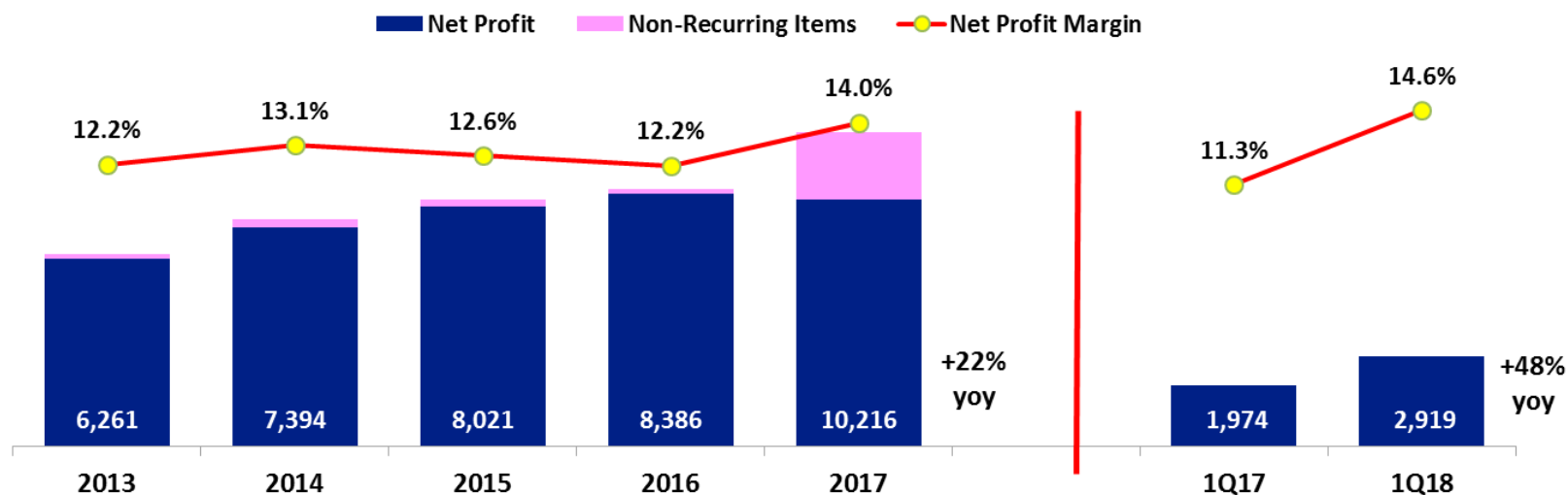
(THB mm)



Profitability Trend

Net Profit & Net Profit Margin

(THB mm)

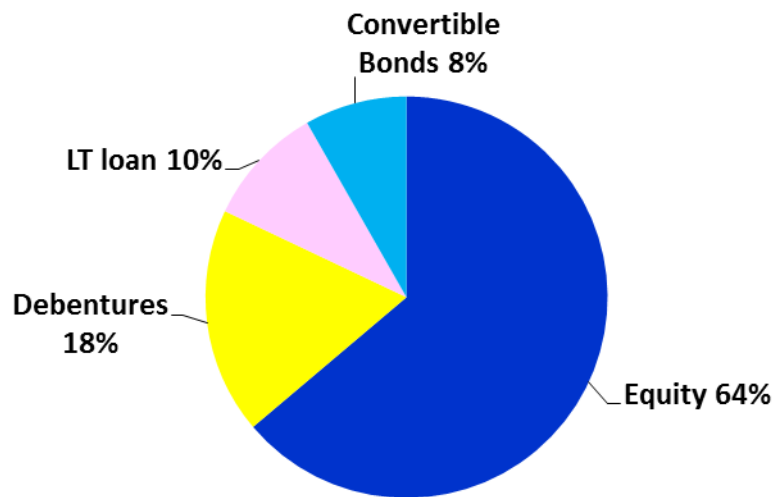


Commentary

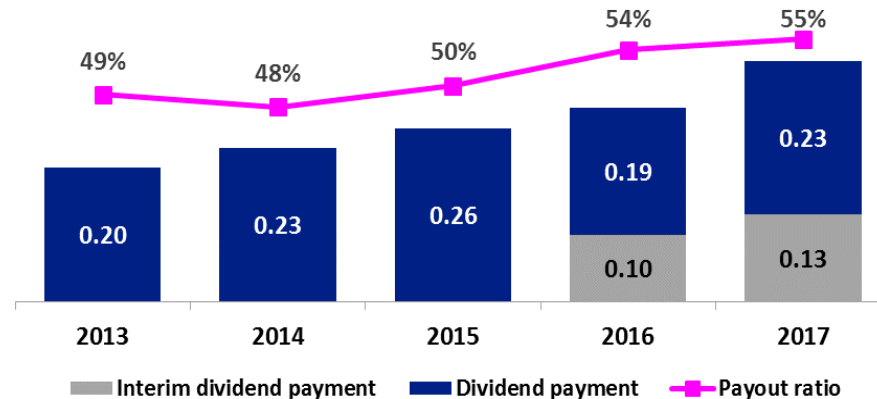
- In 1Q18, Net profit were THB 2,919 million with net profit margin increased to 14.6%. The outstanding performance was mainly from
 - Strong revenue growth
 - Continued cost containment measures
 - Decrease in finance expenses

Capital Management

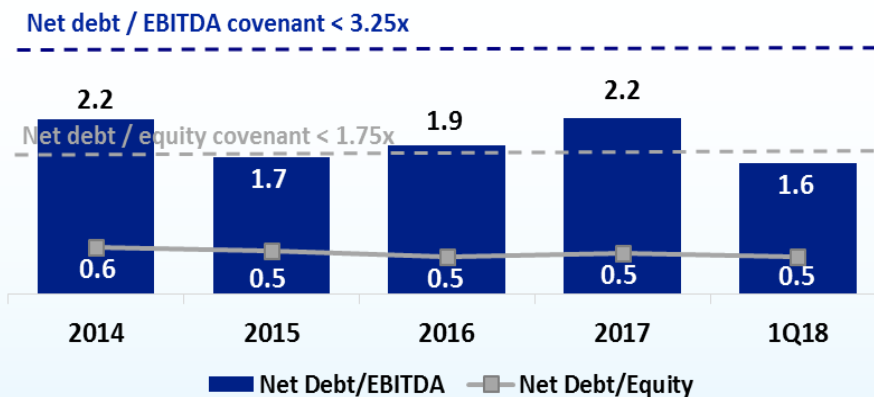
Capital Structure as of March 2018



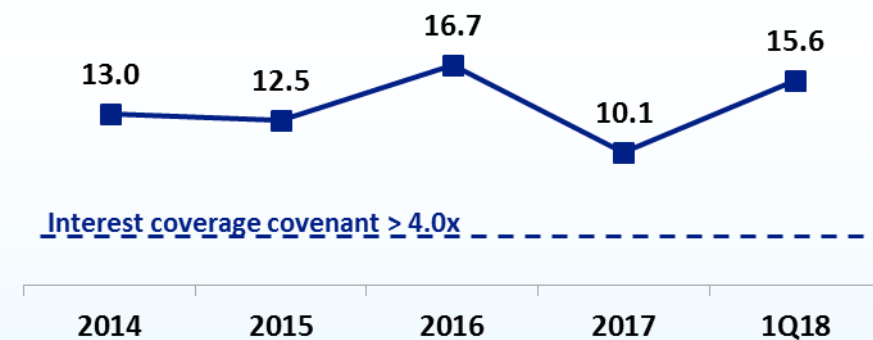
Dividend Payment & Payout Ratio



Gearing Ratios: Well Within Covenants



Interest Coverage



Healthcare Industry

Key Trend for Thai Healthcare Industry

Supportive Demographic and Economic Trends

- Aging demographics and rising income will drive demand for Thai healthcare
- Thai healthcare spending is expected to grow 5-6% p.a. in the next 3 years *

Changing Behavior and Opportunities

- Increase health conscious and greater affordability driven a growing demand on preventive care
- Thailand's attractiveness as travel destination, convenient infrastructure & facility and value for money help support medical tourism

Favorable Government Policies

- Expanding visa for medical tourist from CLMV and China to 90 days
- Thai Government recently approved tax break on premiums paid for health insurance. This should benefit private hospitals as it could boost healthcare demand

Health Tech

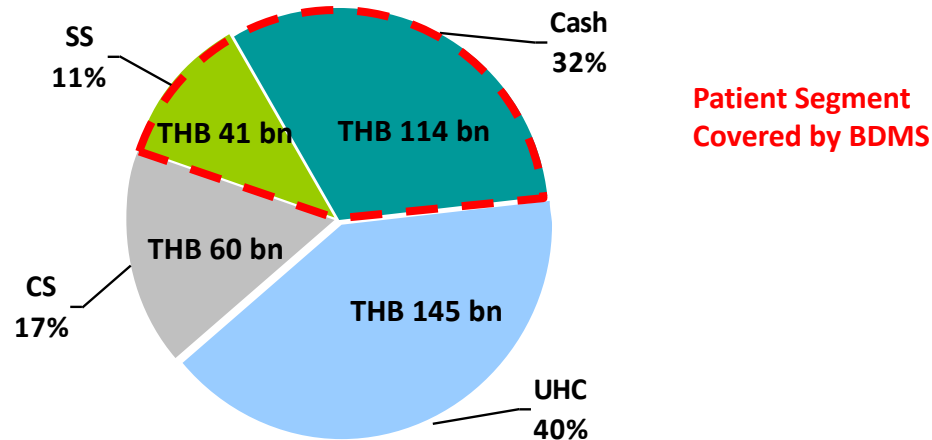
- Mobile health apps would increase health conscious and preventive care
- Support existing healthcare service rather than replacement
- Mostly in searching for doctor and personal health information

* Source: EIC SCB

Thailand Healthcare Coverage

Healthcare Segments in Thailand

Total Expenditure for 2014: THB 360 bn*



* Excluding general government expenditure on healthcare
Source: SSO, NHSO, WHO, BOT, Phatra Securities estimates

Universal Healthcare Coverage (UHC)	A welfare program for Thai people to receive medical coverage for IPD and OPD care at registered facilities
Civil Servant (CS)	A welfare program provided to employees of governments and state-owned enterprises
Social Security Scheme (SS)	Minimum requirement of healthcare provided to employees of private companies
Private Healthcare (Cash)	Proportion of Thai population not covered or choose not to use public healthcare schemes (UHC, CS and SS), though may have private insurance coverage

Thailand Healthcare Demand & Supply

Healthcare Supply in Thailand (2014)

	# of Hospitals	# of Beds
Private	329	34,567
Public	1,019	120,322
Total	1,348	154,889

(Number per 10,000 population)	Thailand	Global
Doctor	4	14
Nurse	21	30
Bed	21	26

Source: WHO, Department of Health Service Support, Bureau of Policy and Strategy

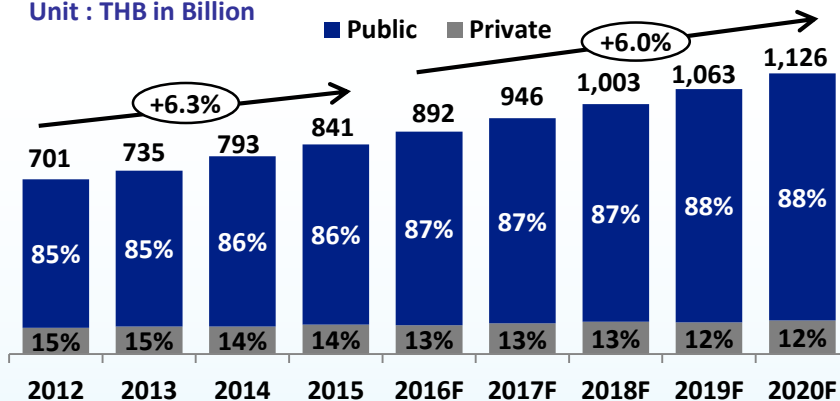
BDMS Market Coverage (2014)

	Total Private Beds	BDMS Registered Beds	Market Share
Bangkok	14,339	2,571	18%
Central	10,654	1,890	17%
South	2,467	601	24%
Northeast	2,904	337	12%
North	4,128	194	5%
Total	34,492	5,593	16%

Source: WHO and Department of Health Service Support

Increasing Healthcare Expenditures in Thailand

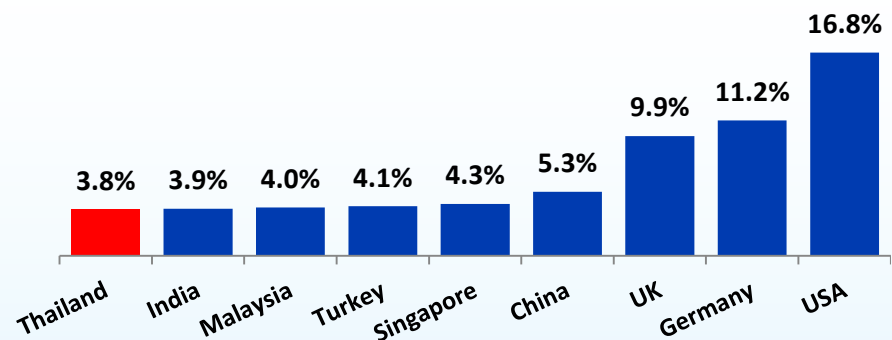
Unit : THB in Billion



Source : EIC SCB and WHO

Low Healthcare Penetration

% of Healthcare expenditure to GDP

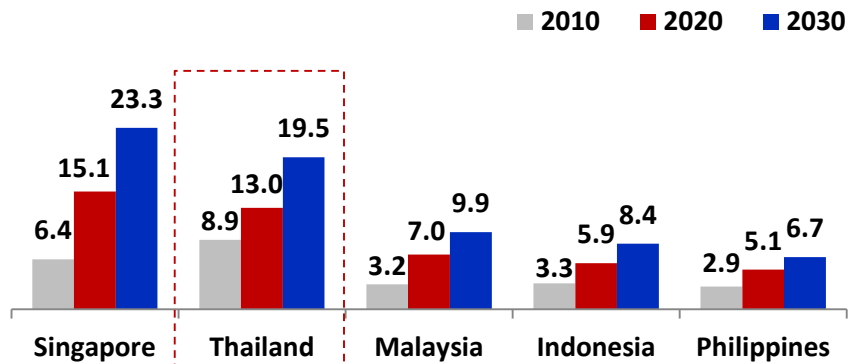


Source: WHO (2015)

Increasing Healthcare Demand

Population Growth and Aging Profile

Percentage of population above 65 years (%)

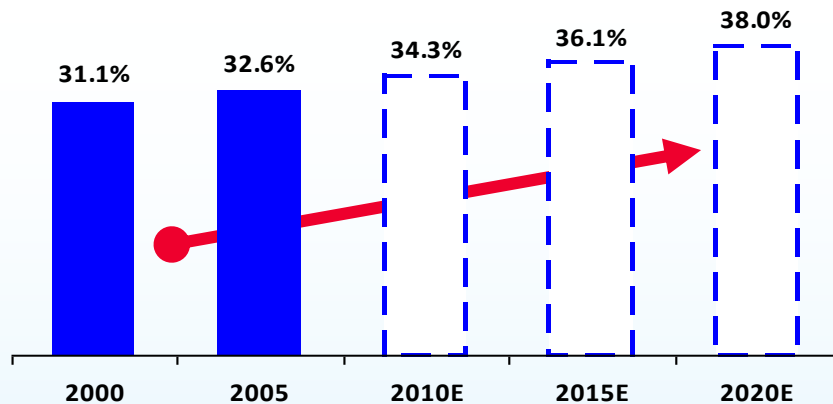


Source: UN Population Database: 2015

Commentary

- Aging population will have great implications on both healthcare costs as well as its capacity to serve demand. In addition, aging population also means a strain on healthcare capacity if it fails to catch up well with increasing demand
- Increasing degree of urbanization is expected over time from 31.1% in 2008 to 38.0% in 2020
- The trend has also been the same for overall South East Asia countries where rapid urbanization is expected from 36.7% in 2000 to 50.6% in 2025

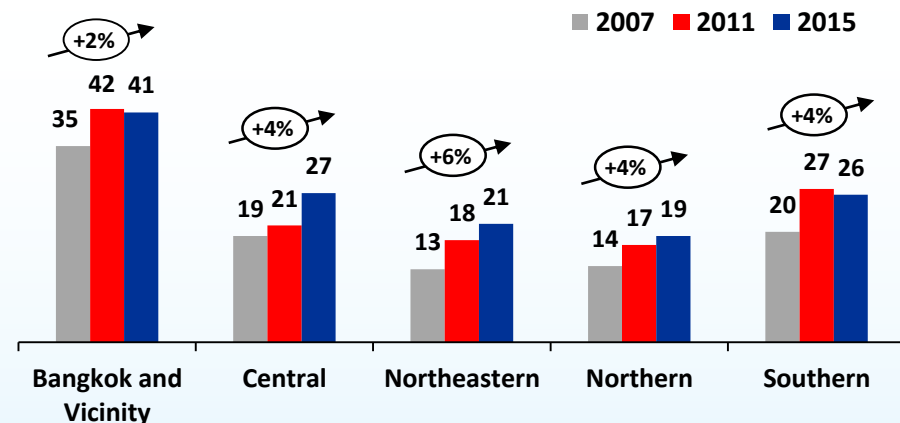
Urbanization



Sources: NESDB, Health & Welfare Surveys, National Statistics Office (Data related to Thailand)

Rising Monthly Income per Capita

Unit : THB Thousand

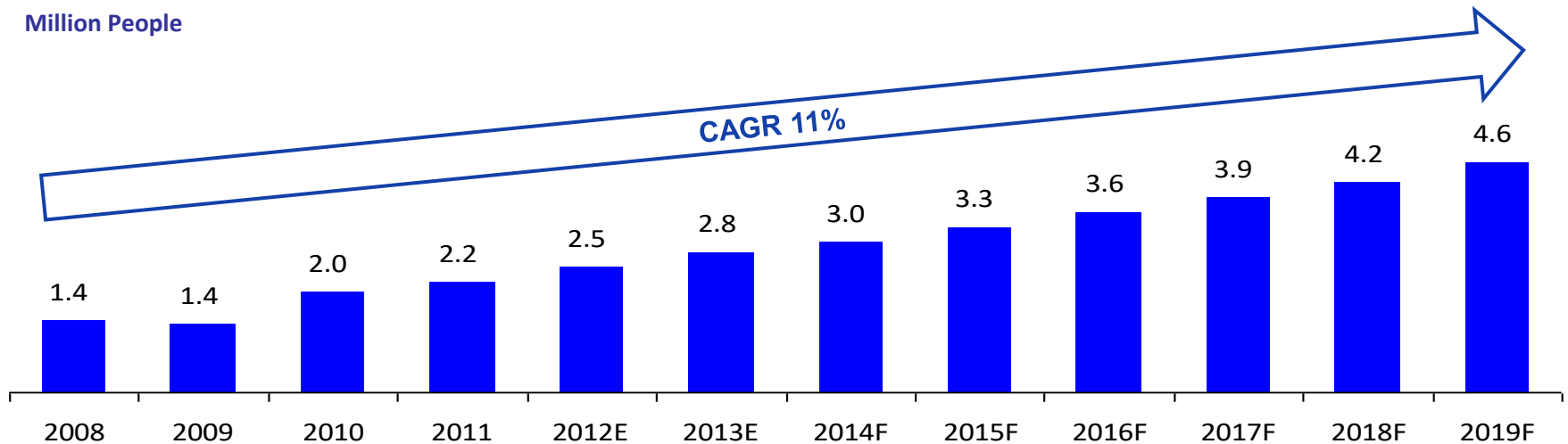


Source : NSO

Medical Tourism

Increasing trend of international patient visits

Million People



Source: EIC, SCB and Ministry of Commerce

Medical Tourism as a Rising Phenomenon

Procedures (In USD)	USA	Singapore	Thailand	Malaysia	India
Heart Bypass	123,000	17,200	15,000	12,100	7,900
Heart Valve Replacement	170,000	16,900	17,200	13,500	9,500
Knee Replacement	35,000	16,000	14,000	7,700	6,600
Spinal Fusion	110,000	12,800	9,500	6,000	10,300
IVF Treatment	12,400	14,900	4,100	6,900	2,500

Source: Medicaltourism.com (2016)

Sustainability Development

Your Trusted Healthcare Network

Good Corporate Governance

Practiced good Corporate Governance to ensure long-term growth and sustainability



Employee Well-Being and Human Rights

Fully committed to support diversity and human rights in term of gender and cultural differences



Environmental Friendly

Encouraged reductions of energy use without reducing the quality of care and raised awareness on efficient energy consumption



Social and Community Development

Encouraged donation of medical supplies and equipment to unfortunate person
Provided health check-up to promote health and well-being of communities

Appendix

Shareholding Structure

(As of 15 March 2018)

	% of Shareholding
1 Mr. Prasert Prasarttong-Osoth, M.D. and family	23.3%
2 Mr. Wichai Thongtang and family	7.5%
3 Bangkok Airways*	7.3%
4 The Viriyah Insurance Co., Ltd.	6.1%
5 Thai NVDR Co., Ltd.	5.3%
6 Social Security Office	4.1%
7 Mr. Chirothana Suchato, M.D. and family	2.6%
8 Ladpli family**	2.3%
9 Mr. Chuladej Yossundharakul, M.D. and family	1.9%
10 The Bank of New York Mellon	1.7%
Total	62.1%

Source: Summary of the information from Thailand Securities Depository Company Limited (TSD)

* Consisted of Bangkok Airways PCL and Bangkok Airways Holding Co., Ltd

** Consisted of Miss Napamas Ladpli, Mrs. Atinuch Malakul Na Ayudhaya and Mr. Parameth Ladpli

Medical Cooperation

International and Local Partnership

Cancer



- Sister Institute with MD Anderson on cancer

Occupational health, Pediatrics, Rehabilitation and Informatics



- Collaboration with Oregon Health and Science University on occupational health, pediatrics, rehabilitation, clinical simulation and informatics

Trauma and Orthopedics



- Collaboration with Missouri Orthopaedic Institute, University of Missouri Health Care in education, training and research



- Collaboration with Hannover Medical School for education and research on trauma and orthopedics



- Collaboration with Stanford University for knowledge sharing on orthopedics

Medical Cooperation

International and Local Partnership

Neuroscience



- Research collaboration with Department of Neurosurgery, Cedars-Sinai on the TRFS laser device for brain tumor surgery

- Collaboration with Black Brain Health Center of Dr. Keith L. Black, one of the world leading neurosurgeons

Gastrointestinal



- Collaboration with Sano Hospital on Gastrointestinal Medicine

Others



- Collaboration with Nagoya University for education, medical treatment assistance and patient referral



- Collaboration with local institutions

Investments

Investments in Other Hospitals : - Listed Companies

- Ramkhamhaeng Hospital PCL (RAM) 38.24%
- Bumrungrad Hospital PCL (BH) 20.50%

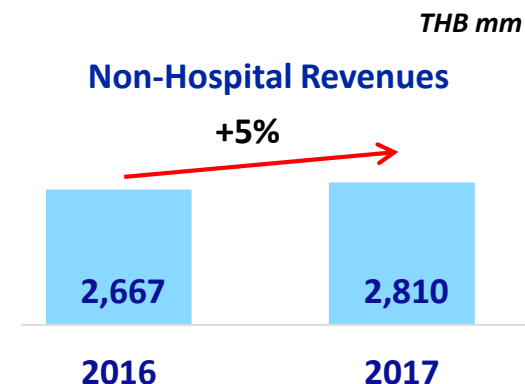
Non- Hospital Strategic Investments *

Pharmaceutical Business

- A.N.B. Laboratories 100% Sterile pharmaceutical product manufacturer & distributor
- Save Drug Center 100% Drugstore
- The Medicpharma 87% Generic pharmaceutical product manufacturer
- General Hospital Products PCL 46% Sterile pharmaceutical product manufacturer

Other Complimentary Business

- National Healthcare Systems 100% Central lab, central supply chain, procurement & other shared services
- Greenline Synergy 100% Shared IT services
- Bangkok Premier Life Insurance Broker 100% Health & life insurance broker
- Bangkok Helicopter Services 100% Transportation of patients via helicopter services



* Not included all BDMS' investments

Group 1 (Bangkok&West&Cambodia) Ownership No. of Beds

1. Bangkok Hospital	100%	373
2. Bangkok Heart Hospital	100%	97
3. Wattanosoth Hospital	100%	48
4. Bangkok Huahin (BHN)	100%	64
5. Bangkok Sanamchan (BSN)	100%	210
6. Thepakorn (TPK)	44.5%	100
7. Bangkok Phetchaburi (BPR)	100%	255
8. Bangkok Muangraj (BMR)	100%	142
9. Royal Phnom Penh (RPH)	100%	100
10. Royal Angkor International (RAH)	80.0%	30

Group 2

11. Samitivej Sukhumvit (SVH)	95.8%	275
12. Samitivej Srinakarin (SNH)	95.8%	400
13. Samitivej Sriracha (SSH)	70.1%	184
14. Samitivej Thonburi (STH)	63.5%	150
15. Samitivej Chonburi (SCH)	100%	220
16. Samitivej Chinatown (SCT)	100%	59
17. BNH Hospital (BNH)	91.5%	144

Group 3 (East)

18. Bangkok Pattaya (BPH)	97.3%	400
19. Bangkok Rayong (BRH)	100%	220
20. Bangkok Chanthaburi (BCH)	99.7%	170
21. Bangkok Trat (BTH)	99.8%	114
22. Sri Rayong (SRH)	100%	195

Group 4 (North&Northeast)

23. Bangkok Chiangmai (BCM)	100%	175
24. Bangkok Ratchasima (BKH)	91.4%	180
25. Bangkok Pakchong (BHP)	91.4%	31

Group 4 (North&Northeast)

26. Bangkok Udon (BUD)	100%	120
27. Bangkok Phitsanulok (BPL)	100%	195
28. Bangkok Khon Kaen (BKN)	100%	140

Group 5

29. Phyathai 1 (PT1)	100%	224
30. Phyathai 2 (PT2)	99.2%	260
31. Phyathai 3 (PT3)	98.2%	267
32. Phyathai Sriracha (PTS)	75.1%	350
33. Phyathai Nawamin (PTN)	99.8%	140
34. Paolo Paholyothin (PLP)	100%	267
35. Paolo Samutprakarn(PLS)	93.6%	200
36. Paolo Chokchai 4 (PLC)	85.7%	169
37. Paolo Rangsit (PLR)	100%	150
38. Paolo Kaset (PLK)	100%	162
39. Paolo Phrapradaeng (PLD)	84.0%	60

Group 6 (South)

40. Bangkok Phuket (BPK)	99.7%	266
41. Siriroj International (SIH)	100%	151
42. Dibuk (DBK)	99.7%	100
43. Bangkok Hat Yai (BHH)	98.8%	200
44. Bangkok Samui (BSH)	100%	52
45. Bangkok Surat (BSR)	100%	150

Group 7: Non-Hospital

1. National Healthcare System	100%
2. Bio Molecular Laboratories	95.0%
3. The Medicpharma	87.1%
4. A.N.B Laboratories	100%
5. Save Drug Center	100%
6. General Hospital Products	45.8%

Remark:- Number of beds is structured beds