



TRUSTED HEALTHCARE NETWORK



4th Annual Jefferies Asia Forum

8 September 2023

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2Q23 & 6M23 Summary and Outlook



BDMS Strategic Priority

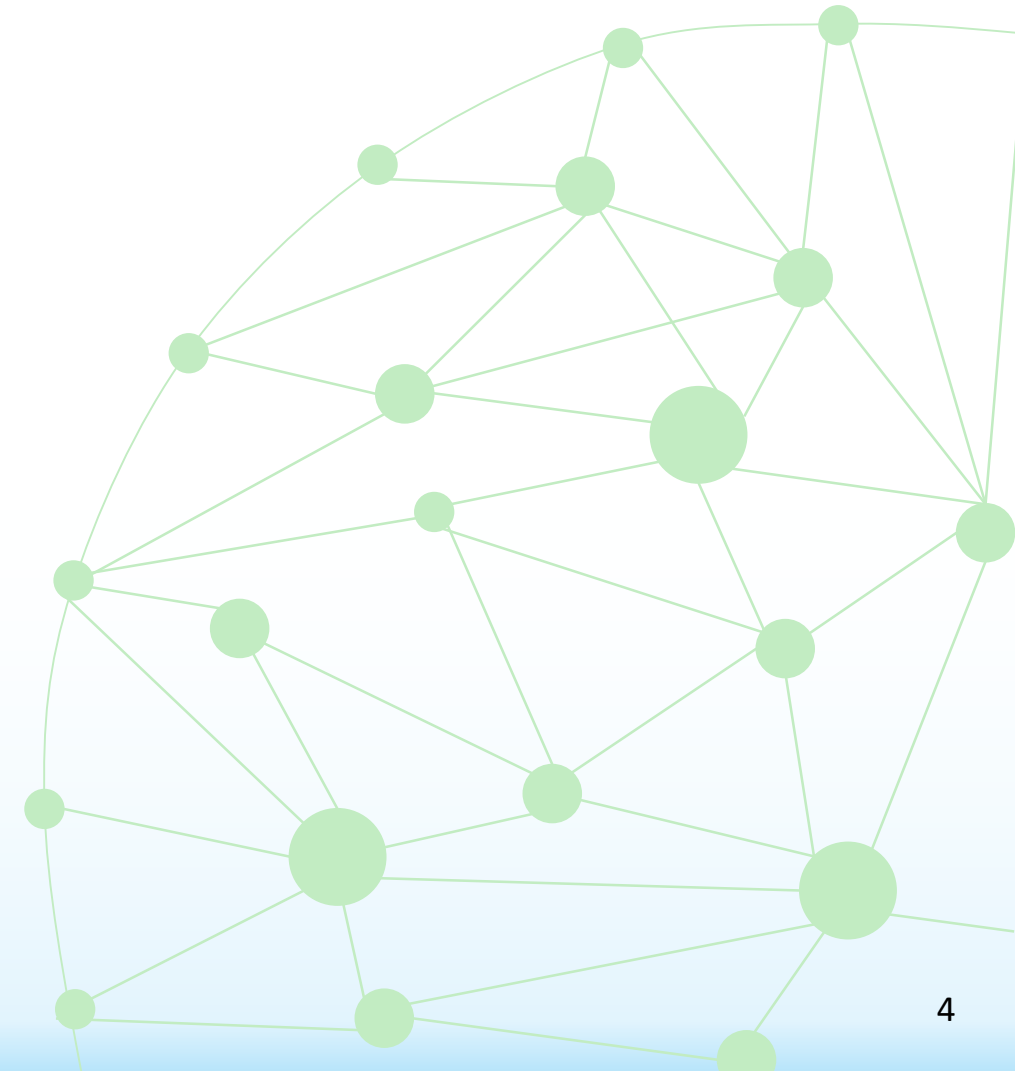
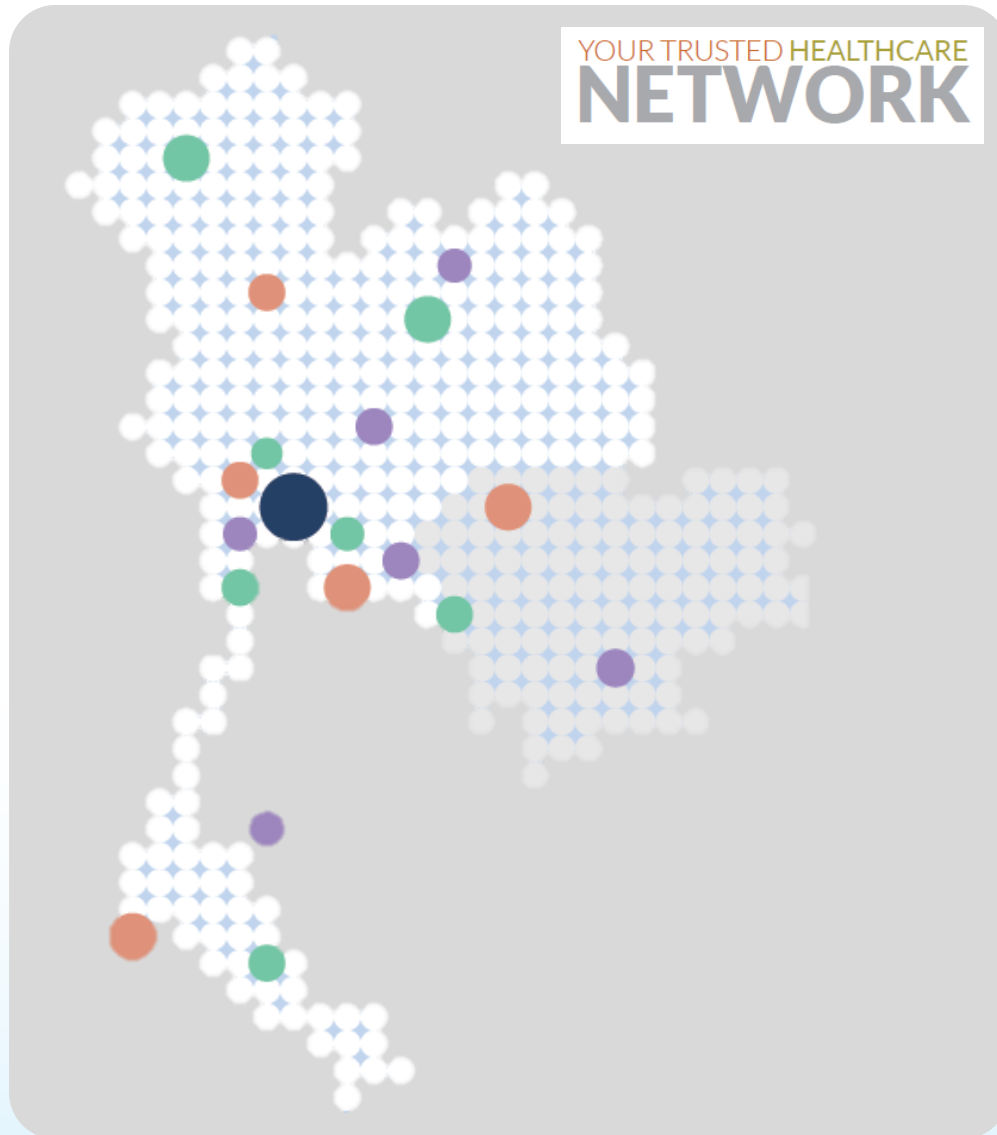


Operational Statistics



Healthcare Industry

BDMS AT GLANCE



The Largest Private Healthcare Operator in Thailand



50+
Hospitals



8,600+
Structured
Beds



12,000+
Doctors
(Full time ~3,000)



8,500+
Registered
Nurses



14
Center of
Excellence
(as of Aug 2023)

Member of
Dow Jones
Sustainability Indices

Powered by the S&P Global CSA





MSCI



June 07, 2022



- **Hub-and-Spoke model with an established patient referral system with the patients volume of**
 - OPD visit ~ 31,000 patients a day
 - Average daily census ~ 4,200

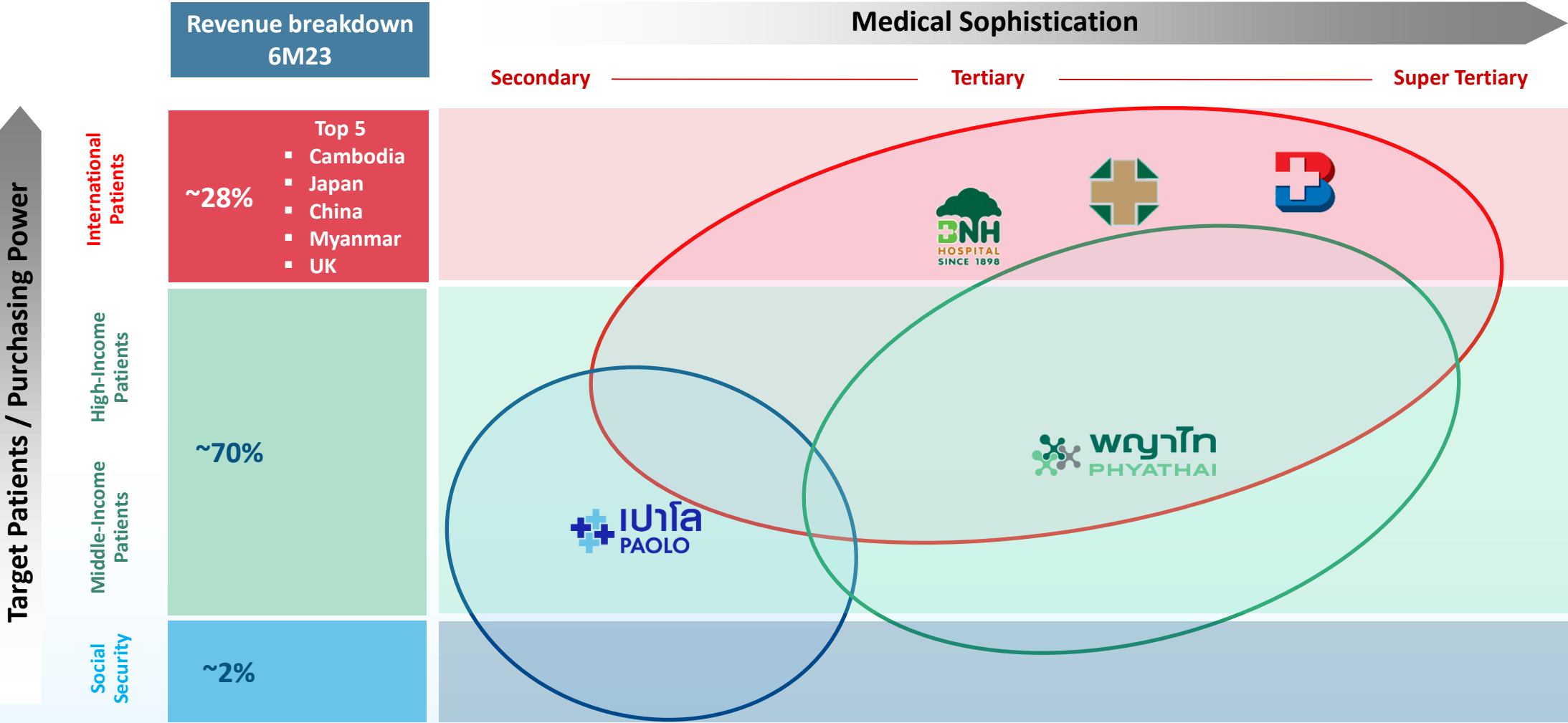
Brand	No. of Hospitals	No. of Beds*
 Bangkok Hospital	30	4,288
 Samitivej Hospital	7	1,315
 Phyathai Hospital	6	1,134
 Paolo Hospital	8	1,027
 BNH Hospital	1	115
 Royal Hospital	2	133
Local Hospital	4	602

* Maximum number of beds according to structure of the hospitals

Non-Hospital Business



Diversification of Patient Mix



BDMS Complete Continuum of Healthcare



Center of Excellence



Super Tertiary Care

Tertiary Care

Secondary Care

Promotive

Preventive

Early
Detection

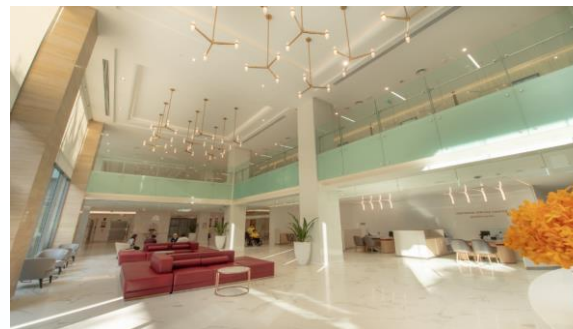
Curative

Transitional

Rehabilitative



BDMS Wellness Clinic



Bangkok International



Chiva Transitional Care Hospital

Non-Hospital Strategic Investment



Medical Lab



Sterile Drug Manufacturer
& Distributor



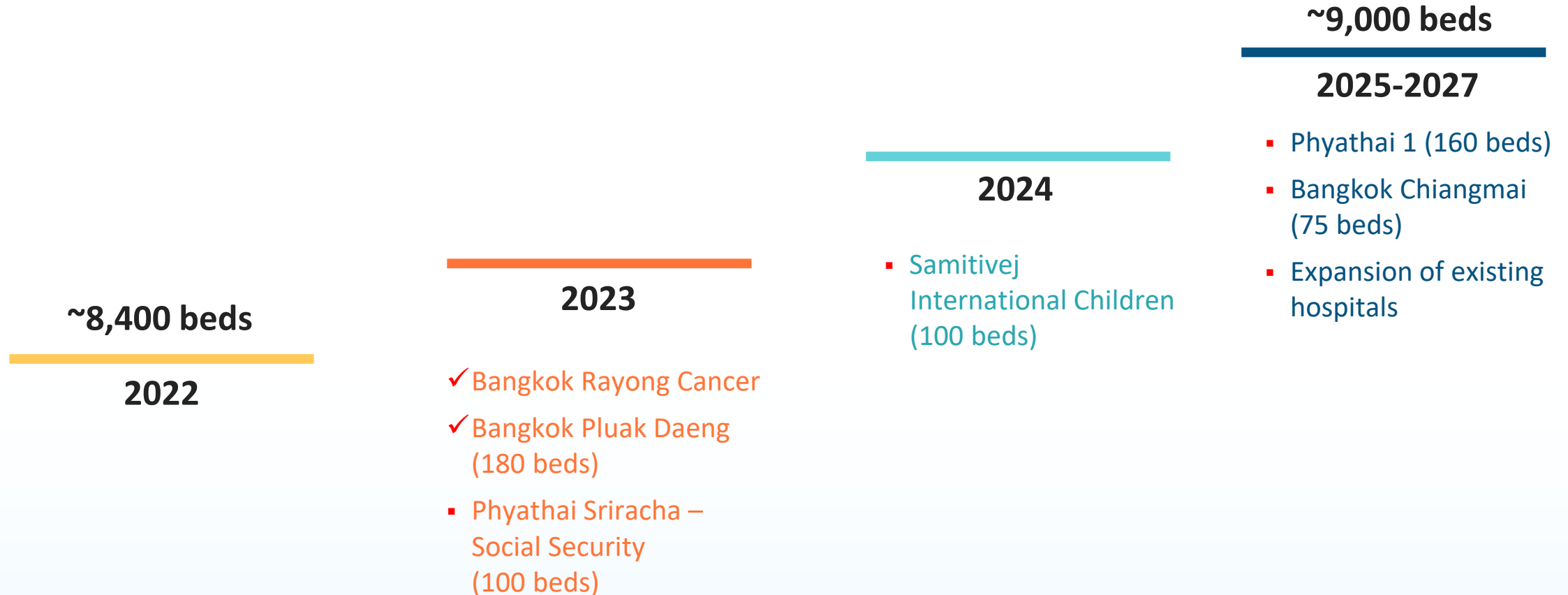
Generic Drug Manufacturer



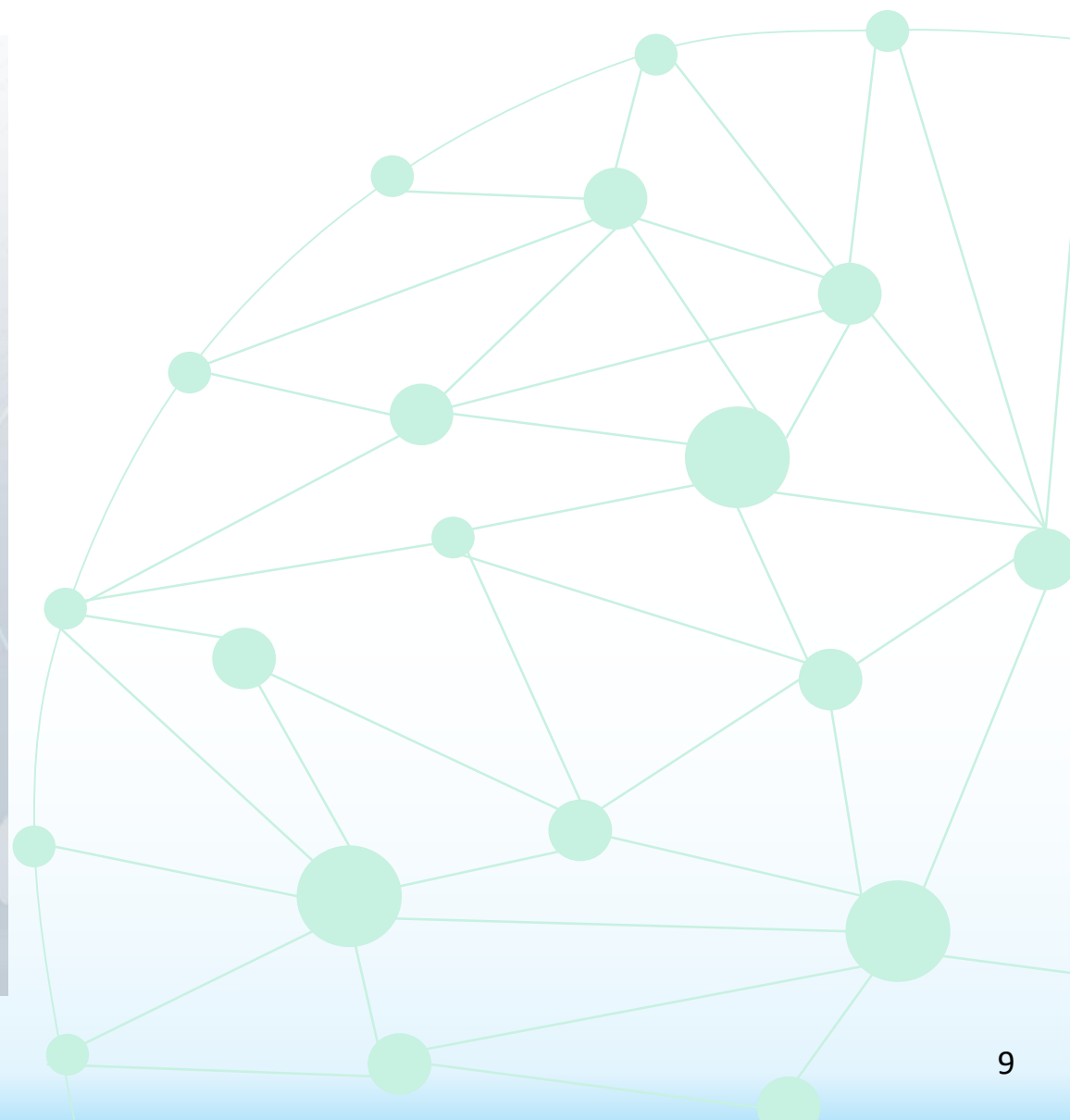
Drug Store

Hospital Projects in the Pipeline

Expanding Bed Capacity at New/Existing Hospitals



2Q23 & 6M23 SUMMARY AND OUTLOOK



2Q23 Operational and Financial Summary

2Q23 Highlights

	2Q23	
	% Chg	% to Revenue
Operating income	11%	
	THB 24,372 mm	
Hospital revenue	10%	
	THB 23,141 mm	
Breakdown by nationality		
▪ Thai	7%	74%
<i>Thai Non COVID-19</i>	28%	
▪ International	22%	26%
Breakdown by location		
▪ Bangkok & Vicinity	6%	56%
▪ Outside Bangkok	16%	44%
Breakdown by type of patients		
▪ Outpatients	7%	48%
▪ Inpatients	13%	52%

Remark: - Operating income is calculated from hospital revenue + revenue from sales of goods + other income
 - All operational statistics are from BDMS management report

Profitability and Ratio

(THB mm)	2Q23	2Q22	Chg. (yoy)
EBITDA	5,510	5,120	8%
EBITDA margin	22.6%	23.3%	
EBIT	4,130	3,665	13%
EBIT margin	16.9%	16.7%	
Net profit	3,063	2,664	15%
Net profit margin	12.6%	12.1%	

Remark: Margin was calculated as a percentage of operating income

Commentary

- Hospital revenue increased **10% YoY** mainly from
 - Recovery of both Thai and international patients
 - Strong growth at Center of Excellence
 - High growth of network hospitals outside of Bangkok from medical tourists and local epidemic
- EBITDA increased 8% YoY while NPAT increased 15% YoY

6M23 Operational and Financial Summary

6M23 Highlights

	6M23	
	% Chg	% to Revenue
Operating income	8%	
	THB 48,685 mm	
Hospital revenue	7%	
	THB 46,225 mm	
Breakdown by nationality		
▪ Thai	Flat	72%
<i>Thai Non COVID-19</i>	<i>25%</i>	
▪ International	30%	28%
Breakdown by location		
▪ Bangkok & Vicinity	4%	56%
▪ Outside Bangkok	11%	44%
Breakdown by type of patients		
▪ Outpatients	10%	48%
▪ Inpatients	5%	52%

Remark: - Operating income is calculated from hospital revenue + revenue from sales of goods + other income
 - All operational statistics are from BDMS management report

Profitability and Ratio





(THB mm)	6M23	6M22	Chg. (yoy)
EBITDA	11,497	11,293	2%
EBITDA margin	23.6%	25.0%	
EBIT	8,760	8,370	5%
EBIT margin	18.0%	18.5%	
Net profit	6,533	6,107	7%
Net profit margin	13.4%	13.5%	

Remark: Margin was calculated as a percentage of operating income

Commentary

- Hospital revenue increased **7% YoY** mainly from
 - Recovery of international patients
 - Higher patient intensity at Center of Excellence
 - Thai patients growth was flat YoY due to decline in COVID-19 patient revenues. However, Thai non COVID-19 growth of 25% YoY
- NPAT increased 7% YoY partly from lower depreciation and decrease in non-controlling interests in subsidiaries from delisting in Samitivej Public Company Limited

Key Growth Drivers and Target for the Next 3 Years (2023-25E)

Key Growth		Key Drivers
Revenues Organic 3 yrs CAGR growth of 6-8% p.a. <i>(If excluding COVID-19 in 2022, revenue growth would be 10-12% p.a.)</i>		Fly-in patients <ul style="list-style-type: none">▪ Pent-up demand from Middle East, China and CLMV▪ Tourists & long-stay tourism rebound i.e. Europe, Australia▪ New markets i.e. Saudi Arabia, Bangladesh Thai & Expat patients <ul style="list-style-type: none">▪ Aging population (Center of Excellence (CoE) & hospital networks)▪ Social security (Increase BDMS market share in social security)
BDMS Health Ecosystem		<ul style="list-style-type: none">▪ Bringing all of BDMS trusted healthcare and wellness network to entire Thailand, anytime, anywhere & beyond▪ Become a 'Super-App' as BDMS digital-front-door for virtual care▪ B2B partnerships to increase user base esp. insurance focus corporate partnership▪ Partnering with Healthtech to excel in product innovation and customer experience
Occupancy rate target of 70-75%		<ul style="list-style-type: none">▪ Increase patient volumes (value-based pricing, increasing 3rd party payors)▪ Proactive strategies to bring in new patients (preventive care, health ecosystem)
EBITDA margin target of 23-24%		<ul style="list-style-type: none">▪ Improving revenue intensity & case mix index (CoE & Fly-in patients)▪ Increasing economies of scale & operational efficiency

BDMS STRATEGIC PRIORITY



BDMS Key Strategic Priority in 2023

Focus on Four Main Areas to Ensure Long-term Sustainable Growth

CUSTOMERS

Expand patient base:

Increase utilization

- Third party payors (insurance & corporate)
- Social security members
- Fly-in patients
- Silver age group

PRODUCT & SERVICES

Healthcare excellence:

- Center of Excellence
- Preventive care & rehabilitation
- Value-based care (pricing strategy and procurement transformation)

1



Doctors



Nurses

Network
Synergy

Team
Support

Medical
Equipment

2



3

DIGITAL HEALTHCARE & INNOVATION

Increase accessibility:

- Smart healthcare: smart hospital, telehealth & BeDee
- Platform scale up through partnership with insurance & corporate
- Health Tech & startups investment

Healthcare Sustainability

Embrace ESG into our business:

- People strategy
- BDMS Green Healthcare
- Collaboration with healthcare partners for education, research & innovation

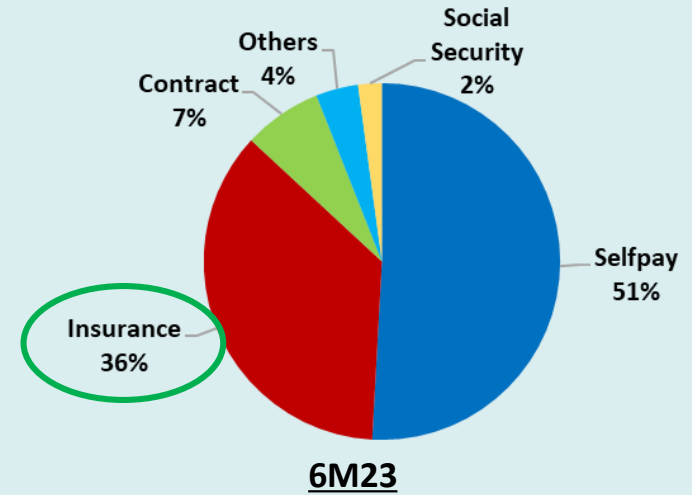
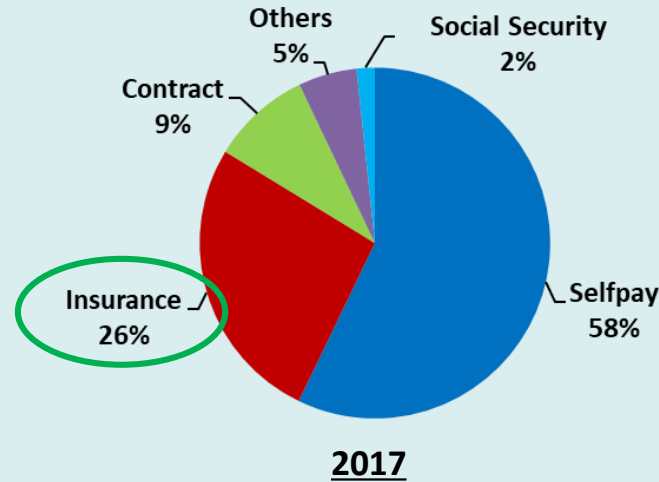
4





INSURANCE

Working closely with insurance companies



SOCIAL SECURITY

Increased to
770k+
registered members

✓ **9** Hospitals

✓ **Capitation Rate**
~1,808
THB per year



1. Phyathai Sriracha
2. Paolo Chokchai 4
3. Paolo Kaset
4. Paolo Samutprakarn
5. Paolo Phrapradaeng
6. Phyathai Nawamin
7. Dibuk
8. Thepakorn
9. Bangkok Surat

- Social Security Office increased capitation payments from THB 1,640 to **THB 1,808 per person**
- Effective May 2023



China

- **5 BDMS China Collaboration Centers** in Beijing, Shanghai, Guangzhou, Chengdu & Kunming
- Work closely with TAT, Royal Thai Embassy, Chinese Embassy in Thailand, medical agents, airlines and insurance companies
- Offer post COVID packages in China



CLMV

- Update our agents with hospital information
- Agents' visit
- Expand local network



Middle East

- Open **BDMS Saudi Arabia Collaboration Center** in Riyadh with Saudi staff
- Roadshow and attend GCC Healthcare Trade Fairs
- Sign contracts with agents, train the agents' front-line teams
- Ongoing promotion in Middle East Media



Healthcare Excellence

PRODUCTS & SERVICES

Focusing on Center of Excellence and Promoting Preventive Care



14

**CENTER of
EXCELLENCE ***

** As of May 2023*

KEY FOCUSES



Heart



Cancer



Brain



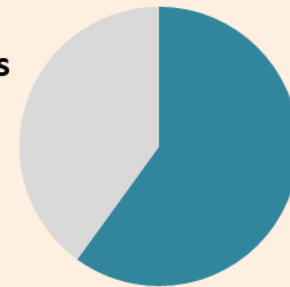
Bone



Trauma

Revenue contribution (6M23)

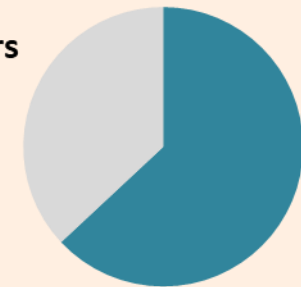
Others
40%



CoE
60%

EBITDA contribution (6M23) with ~26% EBITDA Margin

Others
37%



CoE
63%



**PREVENTIVE
CARE**



**BDMS
WELLNESS
CLINIC**

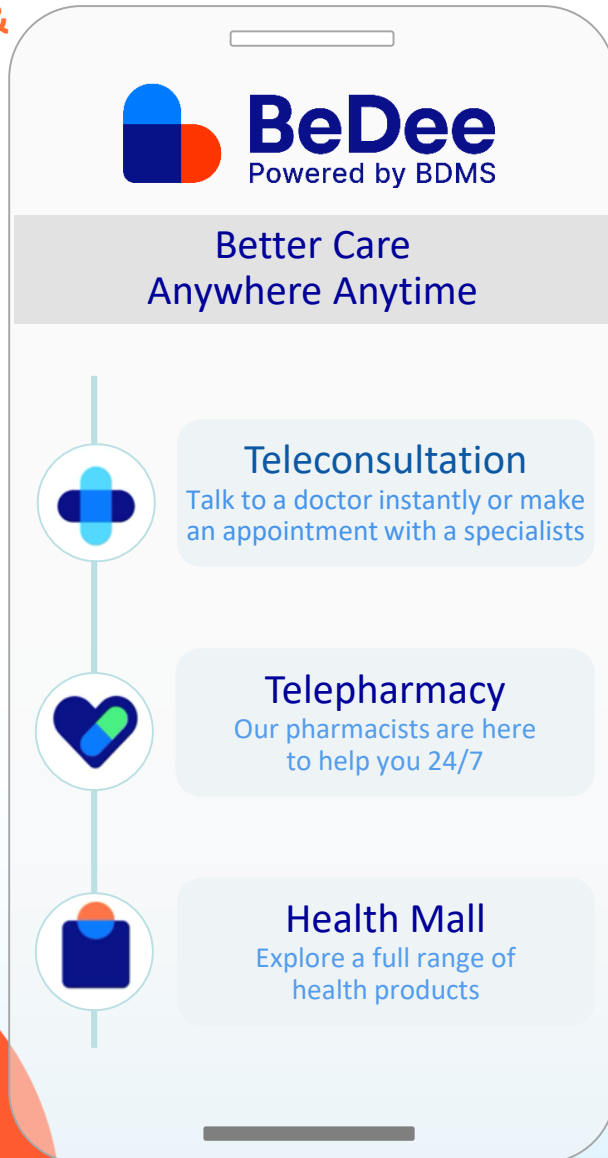


**BDMS
WELLNESS
RESORT**

FUTURE PROJECT

BDMS Silver Wellness & Residence

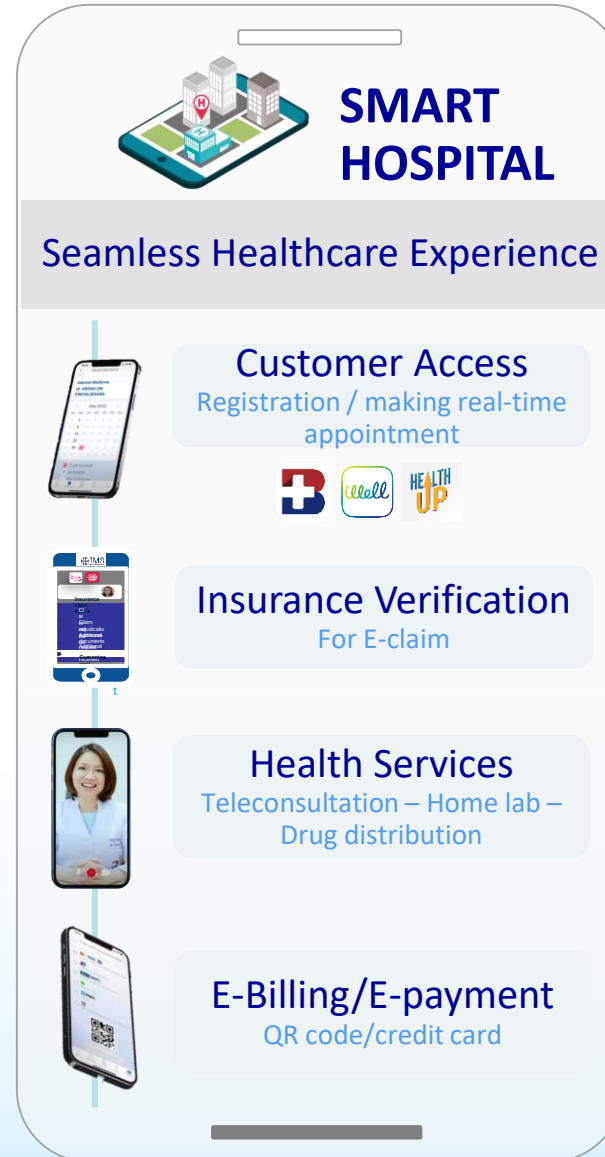




BeDee
Powered by BDMS

**Better Care
Anywhere Anytime**

- Teleconsultation**
Talk to a doctor instantly or make an appointment with a specialists
- Telepharmacy**
Our pharmacists are here to help you 24/7
- Health Mall**
Explore a full range of health products



**SMART
HOSPITAL**

Seamless Healthcare Experience

- Customer Access**
Registration / making real-time appointment
- Insurance Verification**
For E-claim
- Health Services**
Teleconsultation – Home lab – Drug distribution
- E-Billing/E-payment**
QR code/credit card



INNOVATION

Harness a Culture of Innovation

- Investment**
Healthcare startups investment to enhance our competitiveness
- Collaboration**
With partners on research & development
- New Products & Services**
For future business opportunities

E nvironment

- ✓ Net Zero in Y2050
- ✓ Reduce waste to landfill
- ✓ Renewal energy usage & implementation



18 BDMS business units



24 BDMS hospitals installing solar roof



3 Plastic wastes recycled from disposal

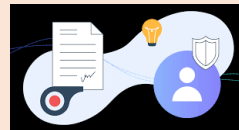
53 BDMS hospitals engage to reduce carbon footprints

S ocial

- ✓ Respecting human right
- ✓ Talent attraction and retention
- ✓ Good health and well being



BDMS Stakeholders
Grievance Mechanism



BDMS whistleblowing
policy



53 BDMS units attend
training for BDMS
Occupational Health



50,000 targets for BDMS
basic life support
training

G overnance

- ✓ Establishing and strengthening supplier sustainability
- ✓ Operation efficiency
- ✓ BDMS innovative organization
- ✓ BDMS good governance



Green supplier chain
management (training,
evaluation & risk assessment)



4 Innovation Contest Groups
fast track to BDMS award
2023



Materiality and Stakeholder
Engagement & Assessment
Emerging Risks Assessment

Oregon Health & Science University

Collaboration on occupational health, pediatrics, rehabilitation, clinical simulation, heart transformation, neuroscience, bone marrow transplant and GI cancer



Hannover Medical School

Collaboration for education and research on trauma and orthopedics



Missouri Orthopaedic Institute

Collaboration for education, training and research on orthopedics



Centre Hospitalier Universitaire de Toulouse

Collaboration for education, seminars and research on orthopedics



Dr. Keith L. Black

Director of the Maxine Dunitz Neurosurgical Institute at Cedars-Sinai

Collaboration on brain and nervous system



Sano Hospital

Collaboration on Gastrointestinal Medicine



Nagoya University

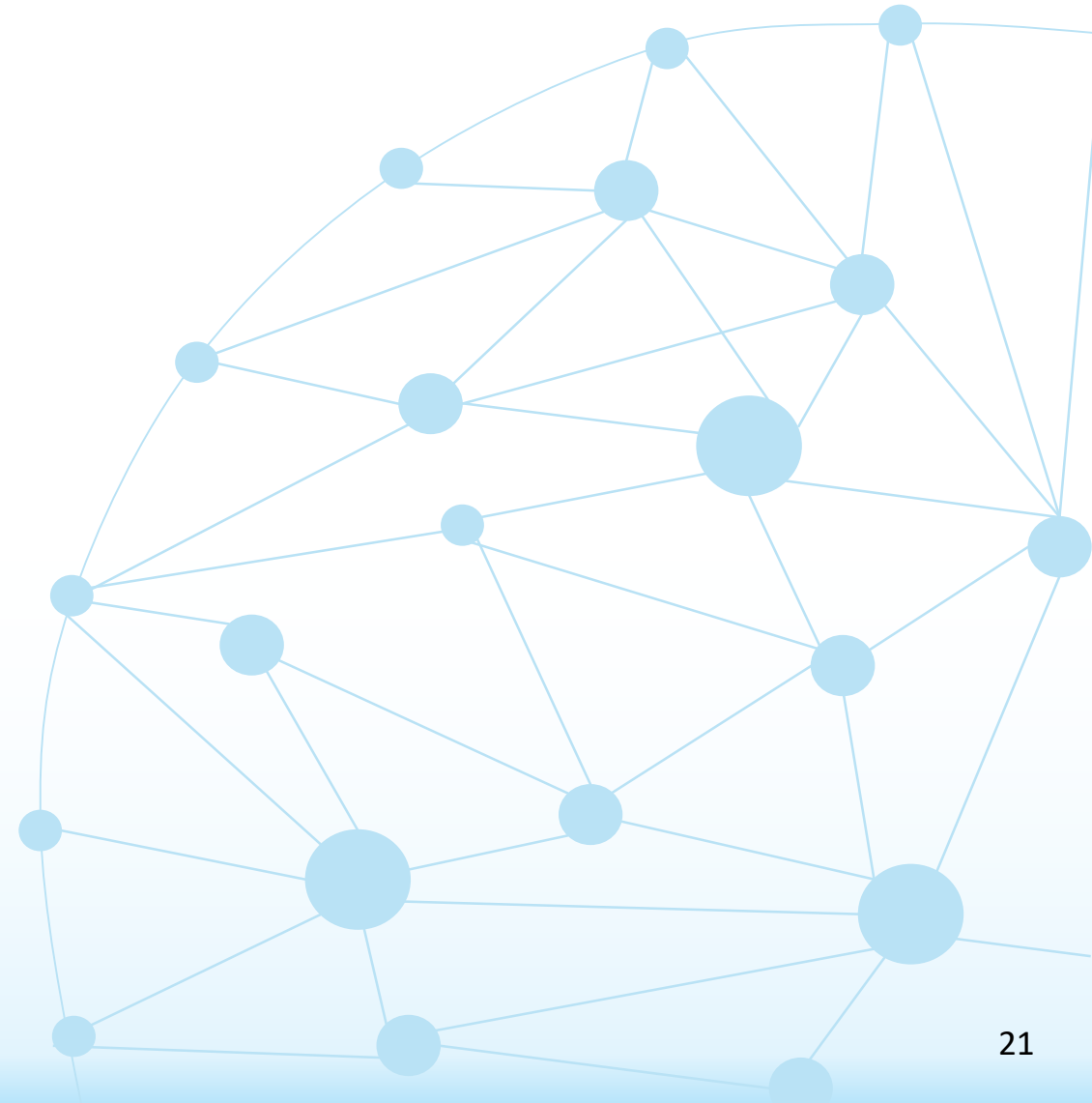
Collaboration for education and training

Others



- National Cancer Center Japan
- Kameda Medical Center
- Straumann Holding AG
- Takatsuki Hospital
- Yamagata University
- Other institutions

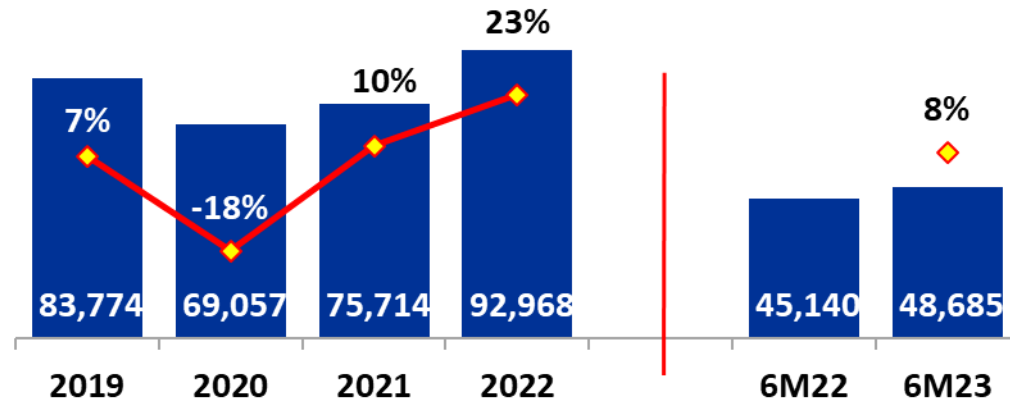
OPERATIONAL STATISTICS



Operating Income and Hospital Revenue

Operating Income Trend (THB mm)

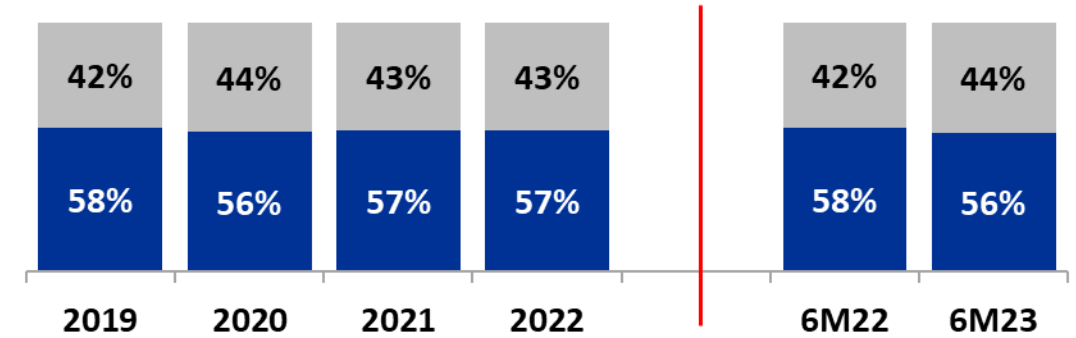
Growth YoY



Revenues from BKK +4% and Outside BKK +11% YoY in 6M23

% to hospital revenues

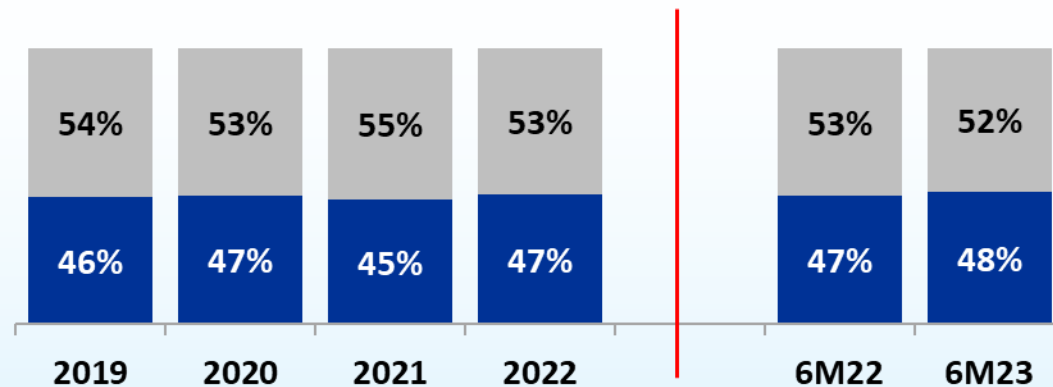
■ BKK ■ Outside BKK



OPD Revenues +10% while IPD Revenues +5% YoY in 6M23

% to hospital revenues

■ OPD ■ IPD



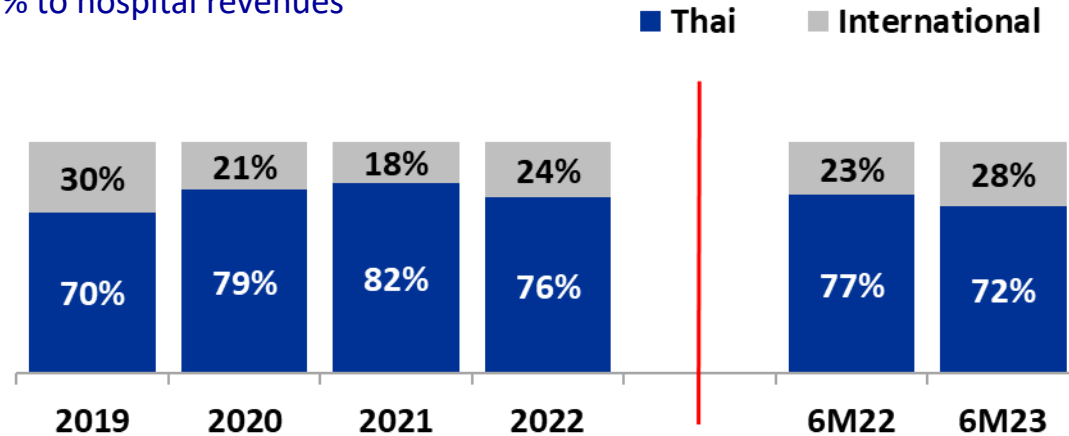
Commentary

- 6M23 Operating income increased by 8% YoY mainly from
 - Hospital revenues increased by 7% YoY from
 - Higher patient intensity at Center of Excellence
 - A recovery of international patients

Thai and International Patients

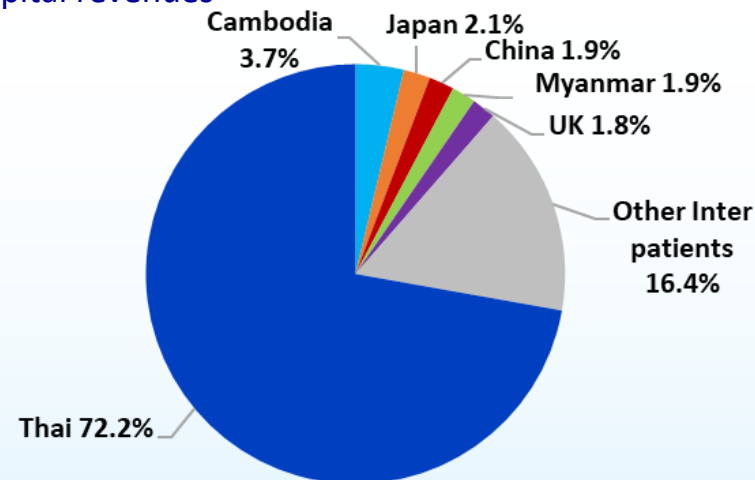
Revenues Contribution by Nationality

% to hospital revenues



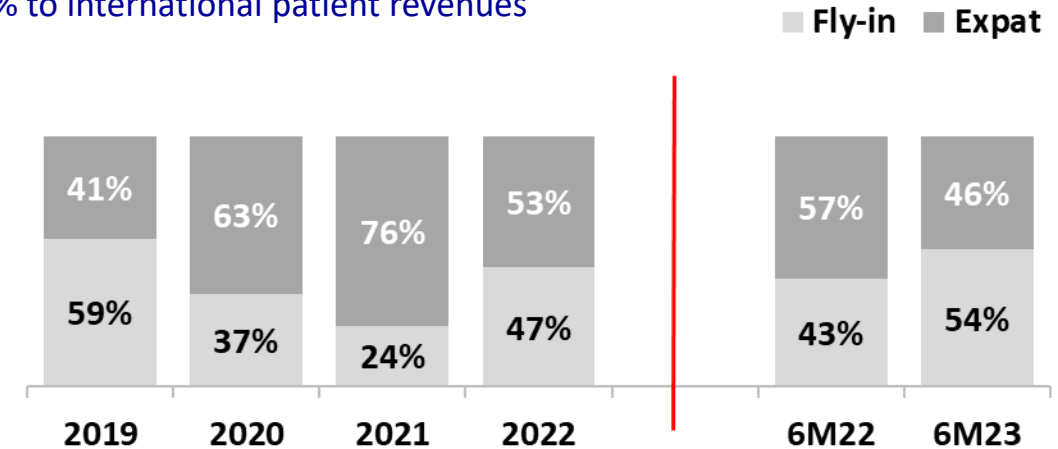
Top 5 Nationality in 6M23

% to hospital revenues



Breakdown of International Patients

% to international patient revenues

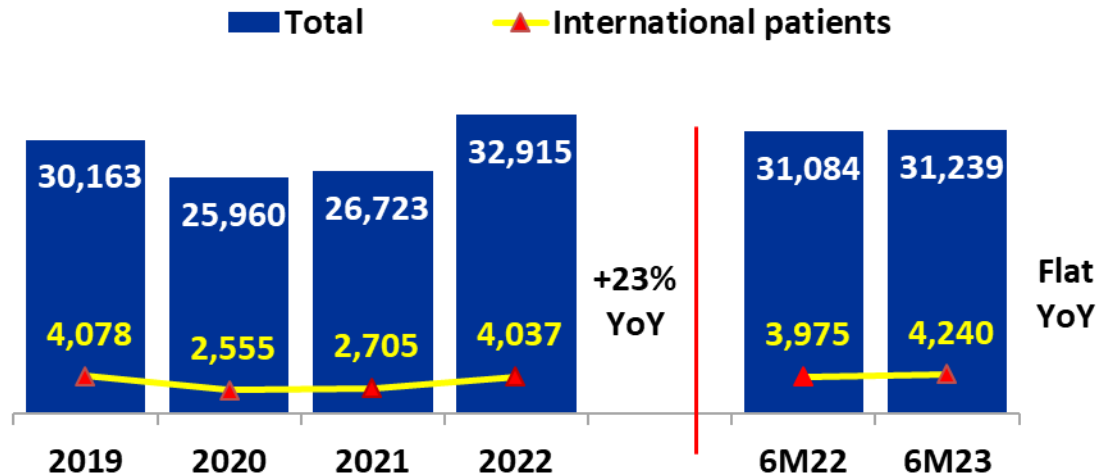


Commentary

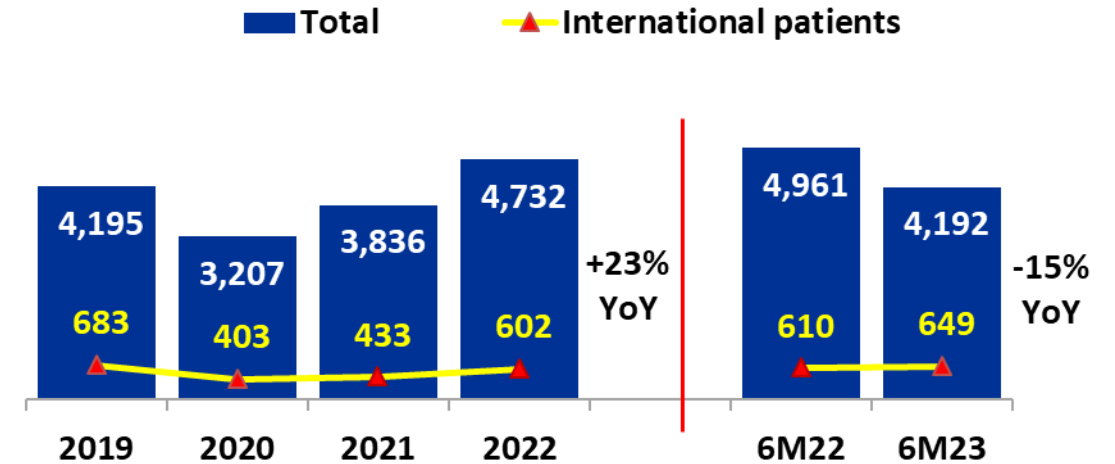
- In 6M23, Revenue from Thai patients Flat yoy while revenue from inter patients increased by 30% yoy mainly from CLMV (+58%), Middle East (+57%) and Chinese patients (53% YoY)

Patient Volume and Occupancy Rate

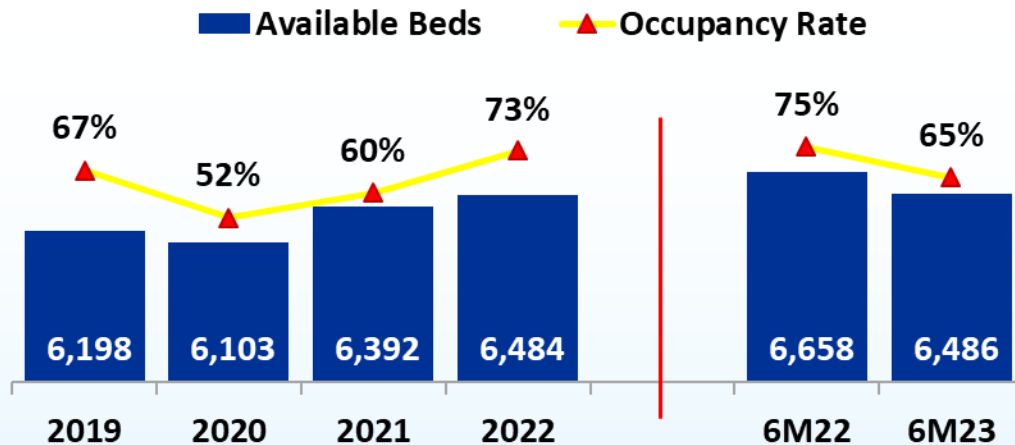
Number of OPD Visits per Day



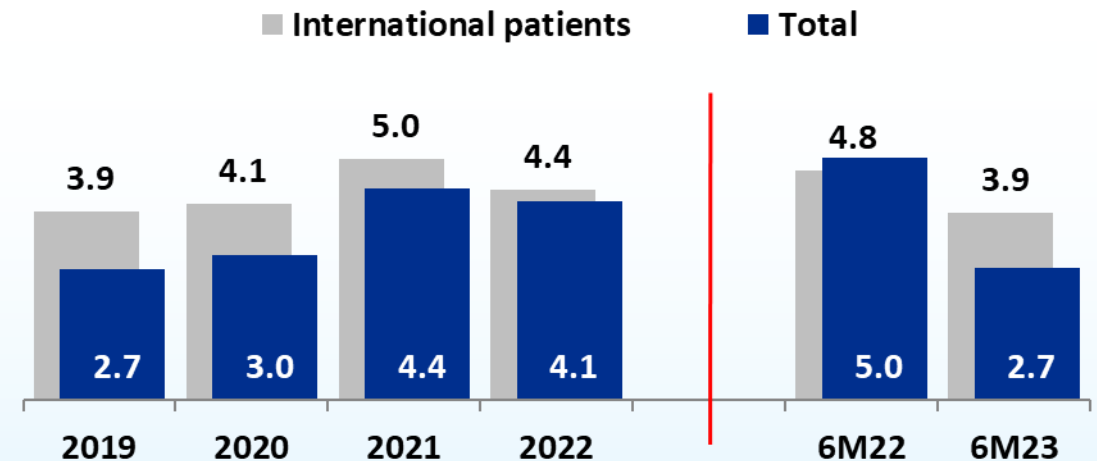
Average Daily Census (ADC)



Occupancy Rate Based on Available Beds



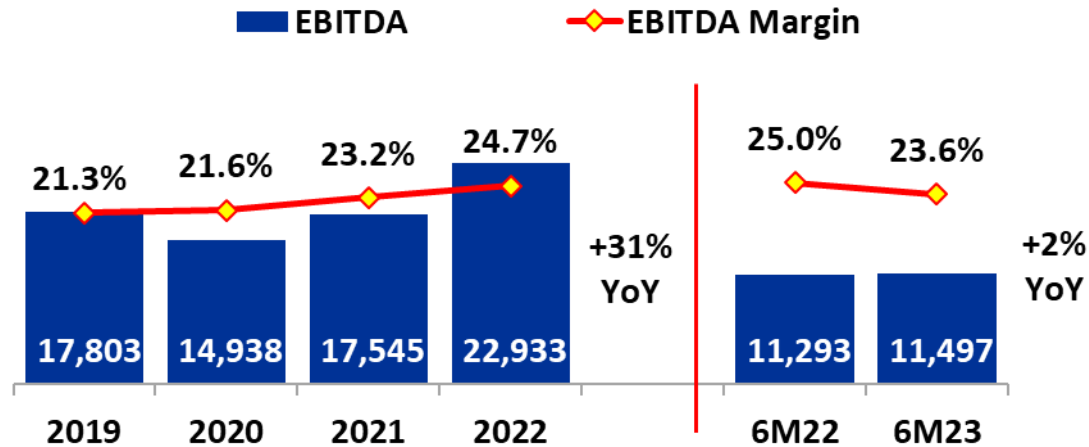
Average Length of Stay (days)



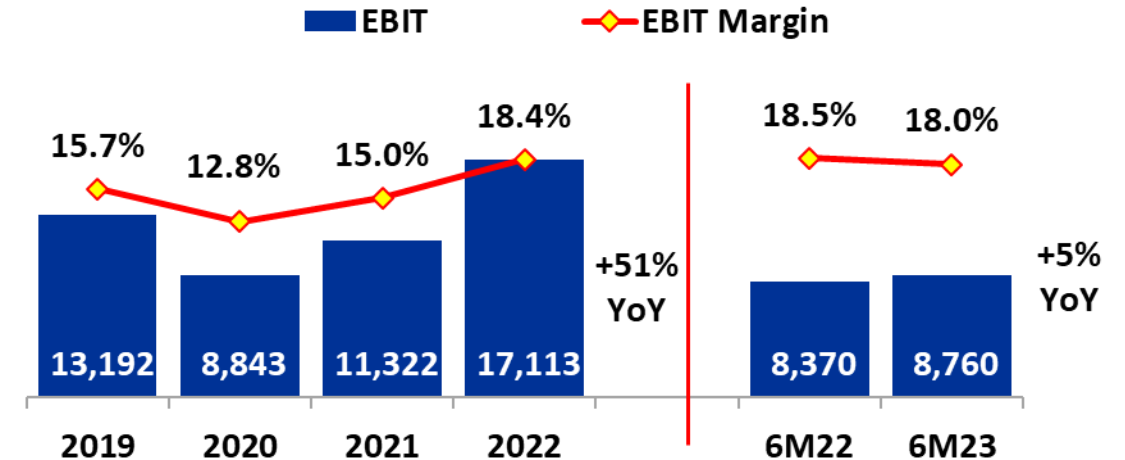
Remarks:- Excluding hospitels and field hospital
- Including social security patients while excluding new born patients

Profitability Trend

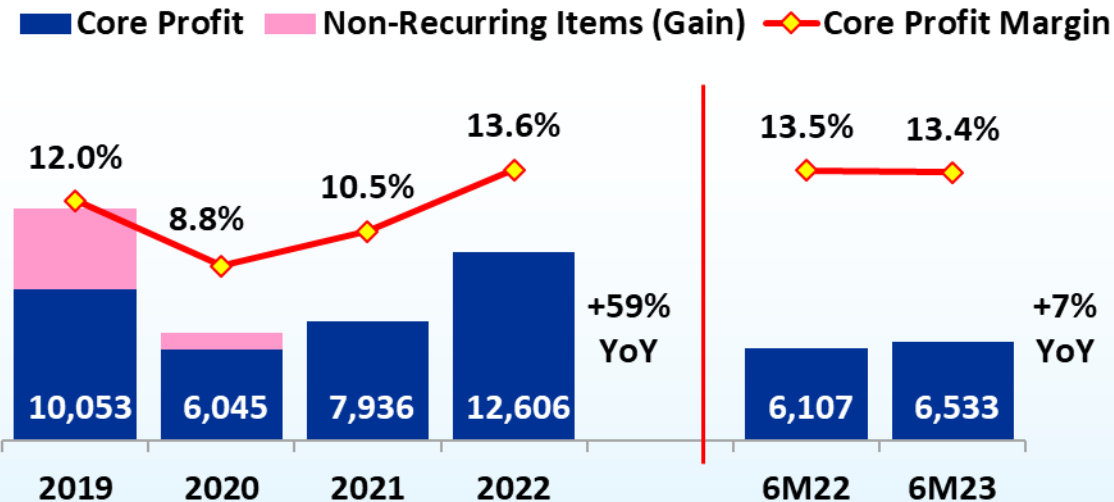
EBITDA & EBITDA Margin (THB mm)



EBIT & EBIT Margin (THB mm)



Core Profit & Core Profit Margin (THB mm)

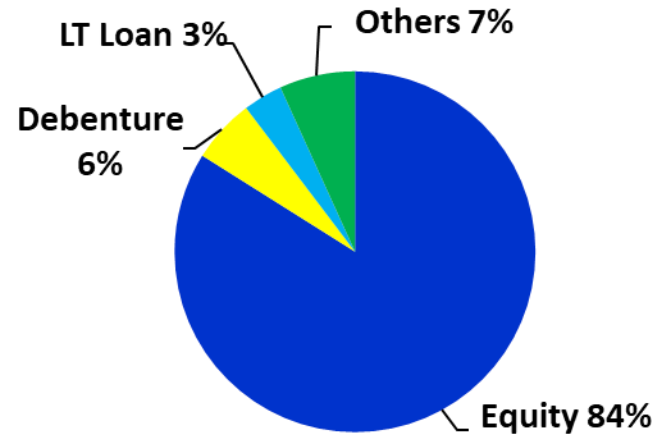


Commentary

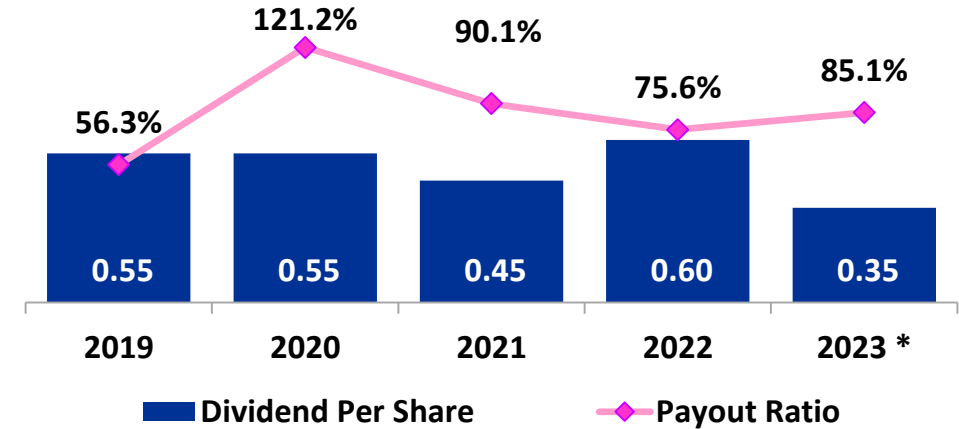
- In 6M23, EBITDA increased 2% YoY with EBITDA margin of 23.6%
- Net profit was THB 6,533 million, increased 7% YoY partly due to recovery of Thai and international patients together with lower depreciation and positive impact from additional stake in SVH resulting in decrease in non controlling interests in subsidiaries

Capital Management

Capital Structure as of June 2023

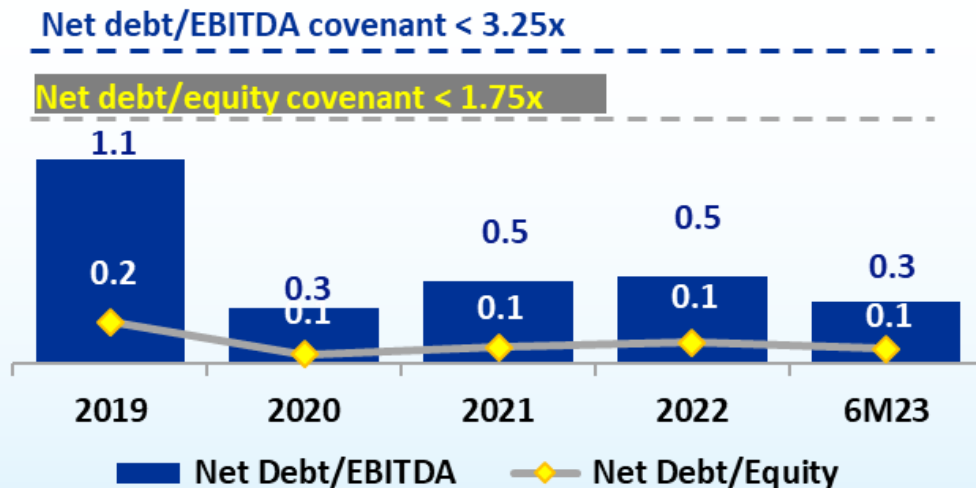


Dividend Payment & Payout Ratio

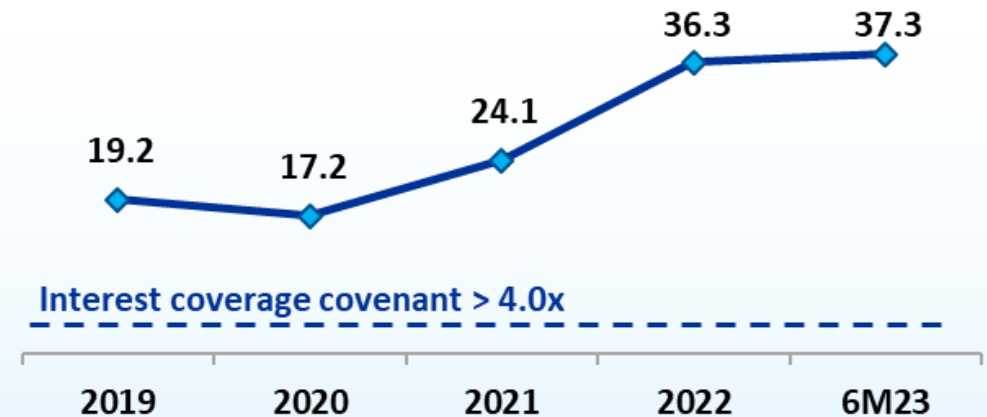


* Interim dividend

Gearing Ratios: Well Within Covenants



Interest Coverage

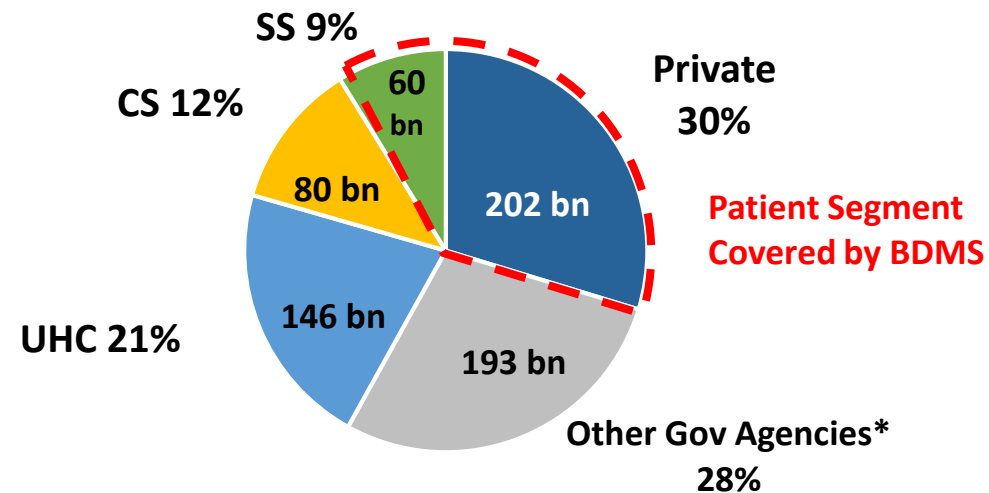


HEALTHCARE INDUSTRY



Healthcare Segments in Thailand

Total Health Expenditure for 2020: THB 681 bn



Remark: * Expenditures sponsored by Ministry of Public Health and other ministries
Source: Ministry of Public Health

Universal Healthcare Coverage (UHC)	A welfare program for Thai people to receive medical coverage for IPD and OPD care at registered facilities
Civil Servant (CS)	A welfare program provided to employees of governments and state-owned enterprises
Social Security Scheme (SS)	Minimum requirement of healthcare provided to employees of private companies
Private Healthcare	Proportion of Thai population not covered or choose not to use public healthcare schemes (UHC, CS and SS), though may have private insurance coverage

Thailand Healthcare Demand and Supply

Healthcare Supply in Thailand (2021)

	# of Hospitals	# of Beds
Private	396	38,117
Public	948	129,446
Total	1,344	167,563

(Number per 10,000 population)	Thailand	Global
Doctor (2019)	9	18
Nurse (2019)	32	39
Bed (2016)	22	26

Source: WHO and Ministry of Public Health

BDMS Market Coverage (October 2022)

	Total Private Beds	BDMS Registered Beds	Market Share
Bangkok & Vicinity	21,827	3,423	16%
Central	5,816	1,813	31%
South	2,943	777	26%
Northeast	3,594	525	15%
North	4,817	310	6%
Total	38,997	6,848	18%

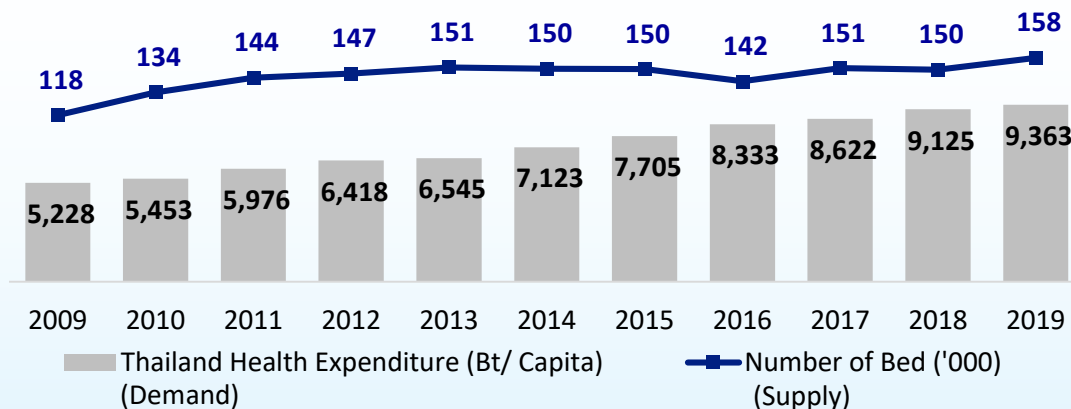
Source: Ministry of Public Health

Healthcare Demand Growing Faster than Supply

10 Yrs CAGR (2009-2019)

Healthcare Supply : +3% p.a.

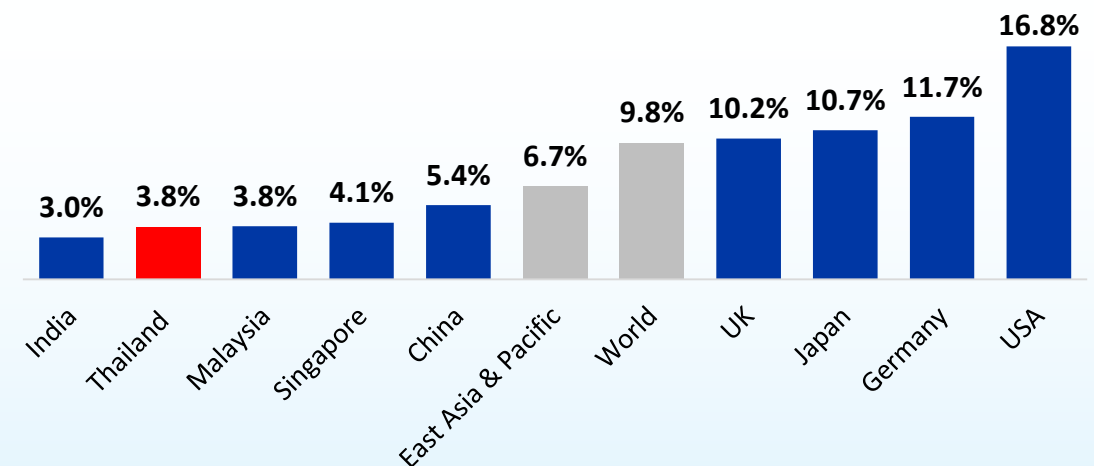
Healthcare Demand: + 6% p.a.



Source : NESDB and Ministry of Public Health

Low Healthcare Penetration

% of Healthcare expenditure to GDP



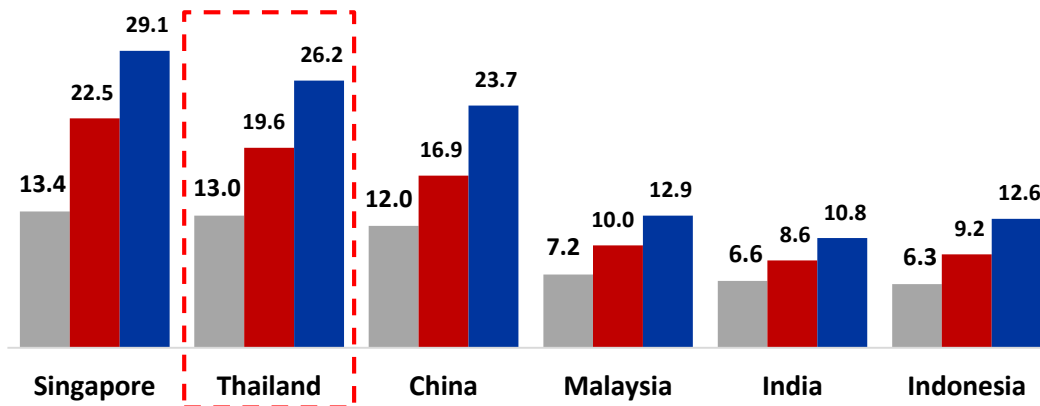
Source: WHO (2019)

Increasing Thailand Healthcare Demand

Population Growth and Aging Profile

Percentage of population above 65 years (%)

■ 2020 ■ 2030 ■ 2040



Source: UN Population Database: 2019

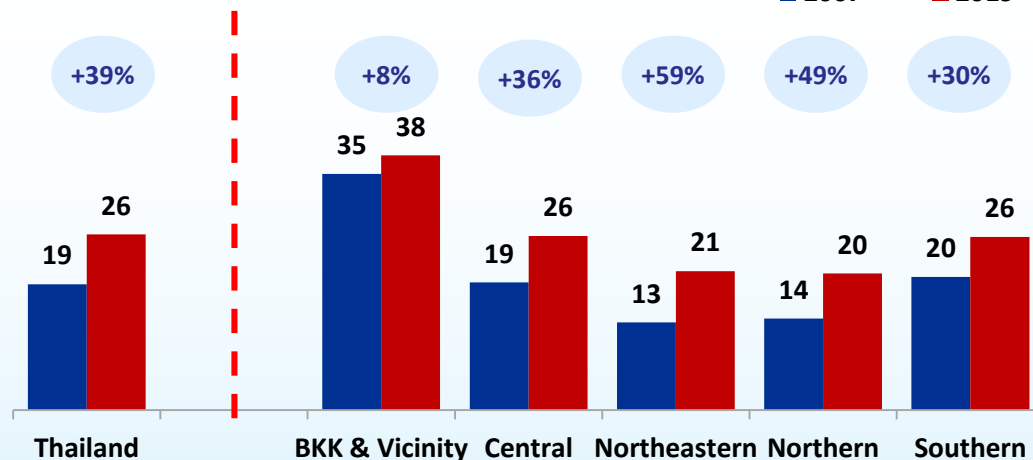
Commentary

- Aging population generates greater demand for healthcare expenditure
- Monthly income per household in Thailand increased by 39% during 2007-19. This would support growing demand for healthcare
- Health insurance reduces financial burden of out-of-pocket expense. Increasing trend for health insurance will benefit private hospitals

Thailand Monthly Income per Household

Unit : THB Thousand

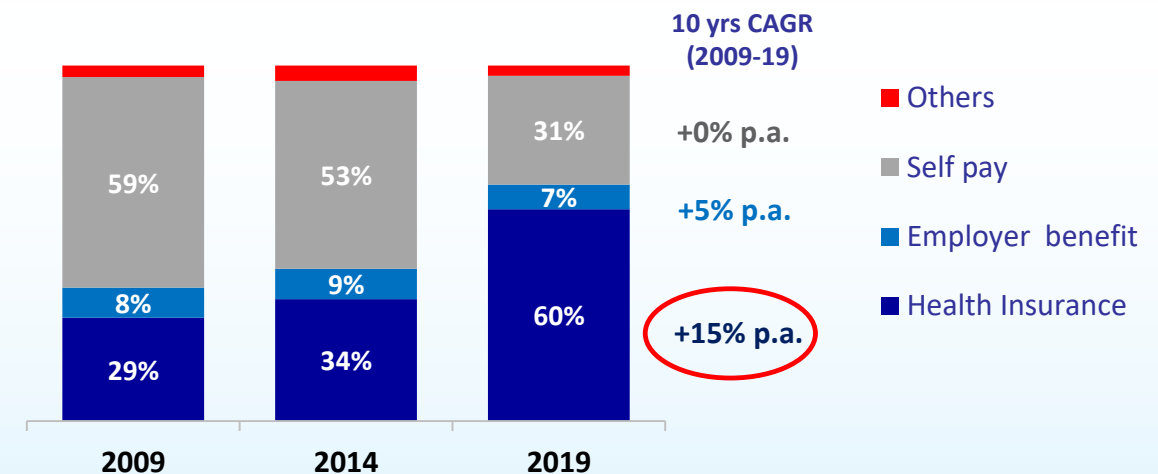
■ 2007 ■ 2019



Source : NSO

Private Health Expenditure Portion by Payor

Unit : THB Million



Source: IHPP, Ministry of Public Health

Opportunity in Thailand

Medical Hub of Asia

With government support,
Thailand's position as the
"Medical Hub of Asia"

Clinical Excellence

Strong healthcare infrastructure
with highly-skilled medical
professionals

Healthcare Technology

Artificial intelligent and block
chain for healthcare



Affordability

Thailand medical treatments
are approx. 40-70% cheaper
than those offered in other
medical tourist destinations

Thai Hospitality

Thai hospitality with Thai
culture for holistic services

Tourist Destination

Thailand is among the top
tourist destination in the world

Medical Tourism as a Rising Phenomenon

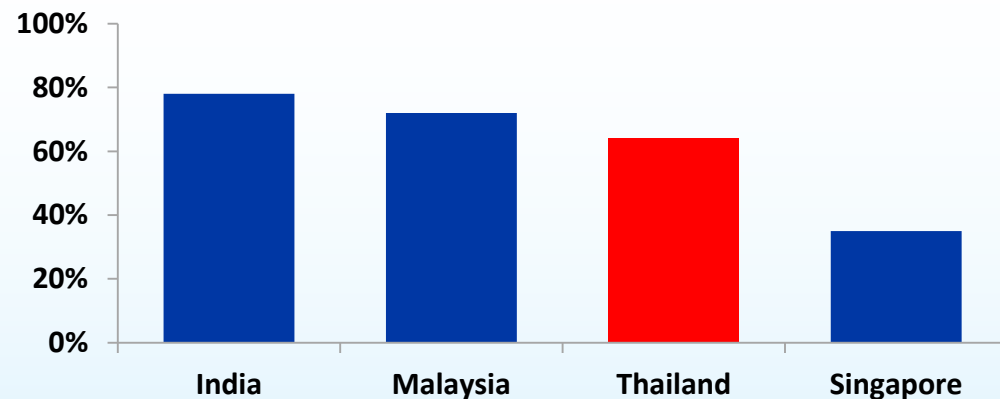
Procedures (In USD)	USA	Singapore*	Thailand	Malaysia*	India
Heart Bypass	123,000	17,200	15,000	12,100	7,900
Heart Valve Replacement	170,000	16,900	17,200	13,500	9,500
Knee Replacement	35,000	16,000	14,000	7,700	6,600
IVF Treatment	12,400	14,900	4,100	6,900	2,500

* Excluding doctor fee

Source: Medicaltourism.com (2021)

Saving as Compared to Other Medical Tourism Market

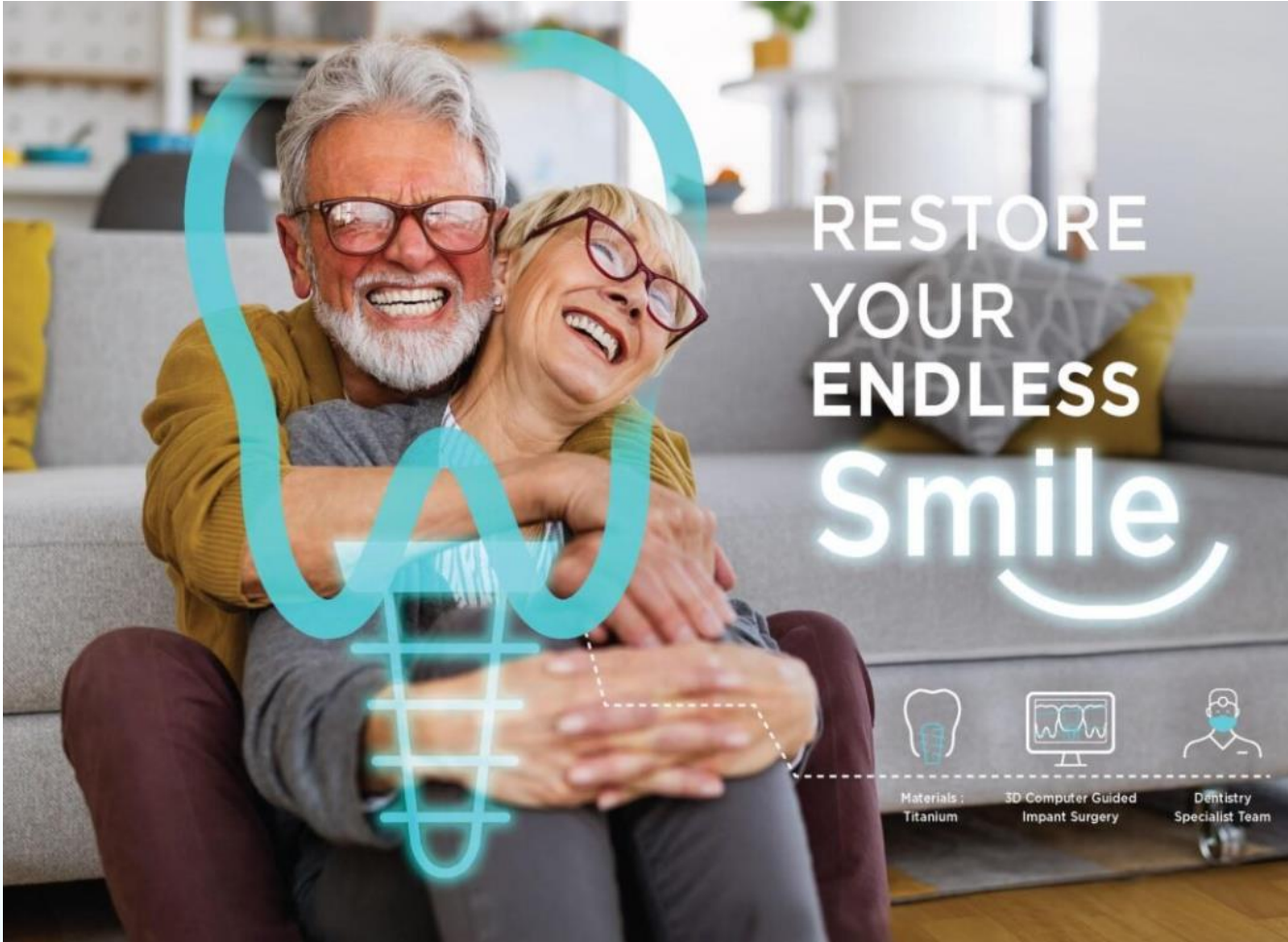
Saving % Compared to US



Commentary

- Thailand key major advantages
 - Affordability:** Thailand medical treatments are approx. 40-70% cheaper than those offered in other medical tourist destinations
 - Highly trained medical professional and clinical personnel**
 - Excellent services with Thai hospitality**
 - Regional hub:** Thailand shares the spotlight with Singapore, Malaysia and India to form a regional medical tourism hub

ADDITIONAL INFORMATION



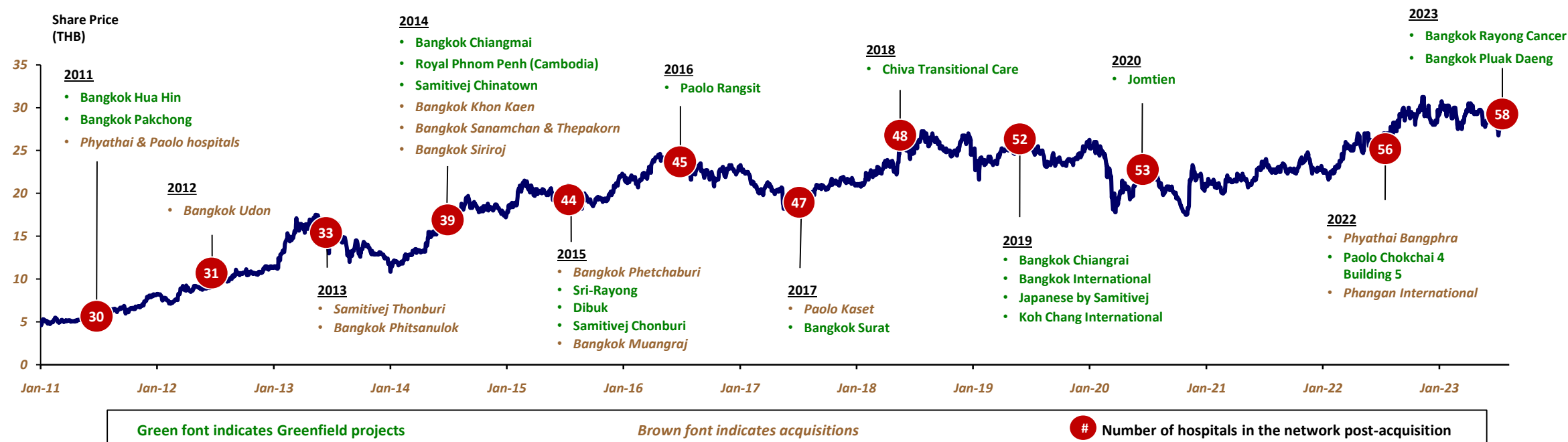
RESTORE
YOUR
ENDLESS
Smile

Materials : Titanium 3D Computer Guided Implant Surgery Dentistry Specialist Team



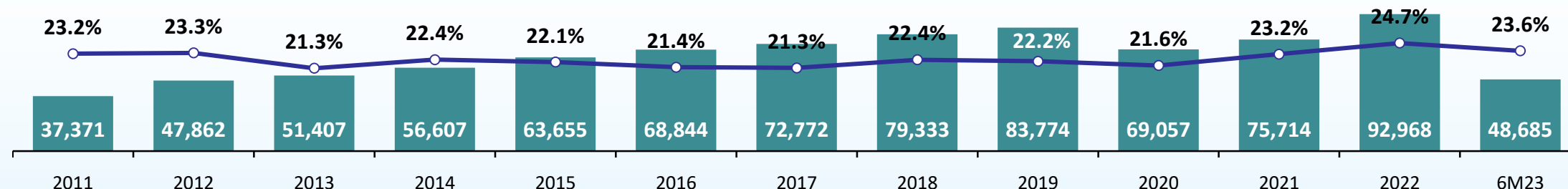
Successful Track Record of Expansion Through M&A and Greenfield Projects

Strong Share Price Performance Backed by a Successful Expansion Track Record



Solid Revenue Growth Over the Past Decade (2011-2022 CAGR of 8.6%) with Resilient EBITDA margin *

Operating Income(THB mm)
and EBITDA margin (%)



Source: Derived from BDMS' financial statements

* Excluding non-recurring items

Every Second Counts for Patients in Critical Conditions



TRAUMA



Common CAUSES of injuries :
Falls (40%)

Road traffic accidents, violence and animal bites



Major trauma patients are taken care by trauma team and trauma surgeon immediately within 10 minutes



98.98 %
OVERALL SURVIVAL RATES of trauma patients (inpatient) during 2015-2022



100%
100% of major trauma cases taken care by trauma specialists and multidisciplinary team

Most affected areas :

Brain | Spine | Chest | Abdomen | Pelvis | Extremities



Providing Consultations and State of the Art Treatment



ORTHOPEDICS



Prompt surgery :

Trauma cases with open fracture are promptly operated within **6 hours**

100%



Common fractures treated at Orthopedic Center include:

- Complex fractures
- Pelvic and acetabular fractures
- Geriatric fractures
- Periarticular fractures



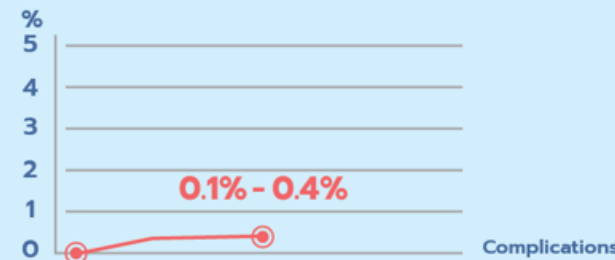
UNEXPECTED RE-OPERATION within 28 days after being discharged during 2019-2022.



>95% of patients can resume their daily life with optimal function within 1-3 months.

High degree of safety :

- Infection rates 0.1 %
- Deep vein thrombosis rates 0.4 %





STROKE



PROMPT TREATMENTS AVAILABLE
Round-The-Clock



For patients who
are suspected of
acute stroke



First physician
attending within
5 minutes



FAST-TRACK MRI
Immediate imaging
assessment using
MRI scan



Imaging results
interpreted by
neuroradiologists
for all cases



NEUROINTENSIVE CARE IN
NEURO-ICU



CARDIOLOGY



97% **Angiographic
success rates**

in patients undergoing angiographic procedures
(from 2020 to 2022)



High success rates
by disease (from 2017 to 2022)



of patients with **coronary heart disease**
can survive after CABG (Coronary Artery
Bypass Grafting surgery)

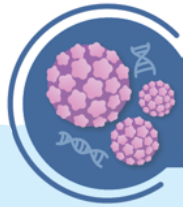


of patients with **aortic aneurysm**
can survive after EVAR (Endovascular
Aneurysm Repair Surgery)



of patients with **mitral valve disease**
can survive after Mitral Valve Repair

Cancer Care from Screening & Early Diagnosis to Treatment & Long-term Care by Multidisciplinary Team



CANCER



1,800 CASES/YEAR

Average number of new patients is over 1,800 cases/year



- All subspecialties readily available
- Cutting-edge technologies, e.g. EDGE and Vital Beam radiotherapy machines
- Advanced equipment with high sensitivity (2 PET/CT machines)
- Genomic medicine using Comprehensive Genomic Profiling Test



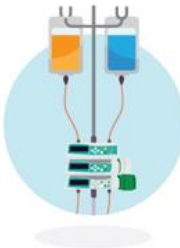
EXPERTISE AND OUTCOMES



< 5 DAYS

Timely diagnosis :

Pathology report can be obtained less than 5 days, enabling timely treatment plan.



6 WEEKS

Effective treatment :

Chemotherapy or/and radiotherapy can be started less than 6 weeks after surgery, if indicated.



100% of Multidisciplinary Care

All new cancer cases are discussed in tumor board conference

• **All treatment modalities for cancer available**

High 5-Year Survival Rates (2016-2020)



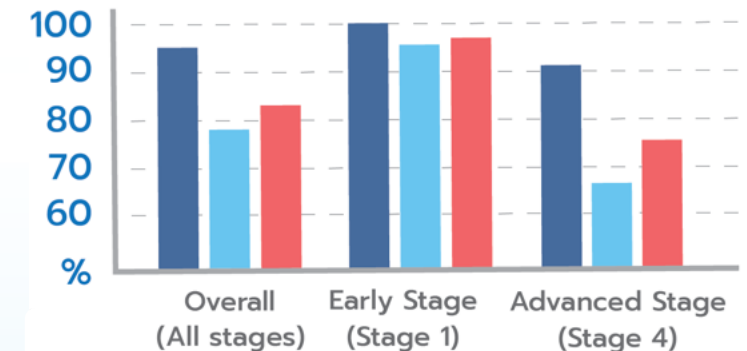
Breast Cancer



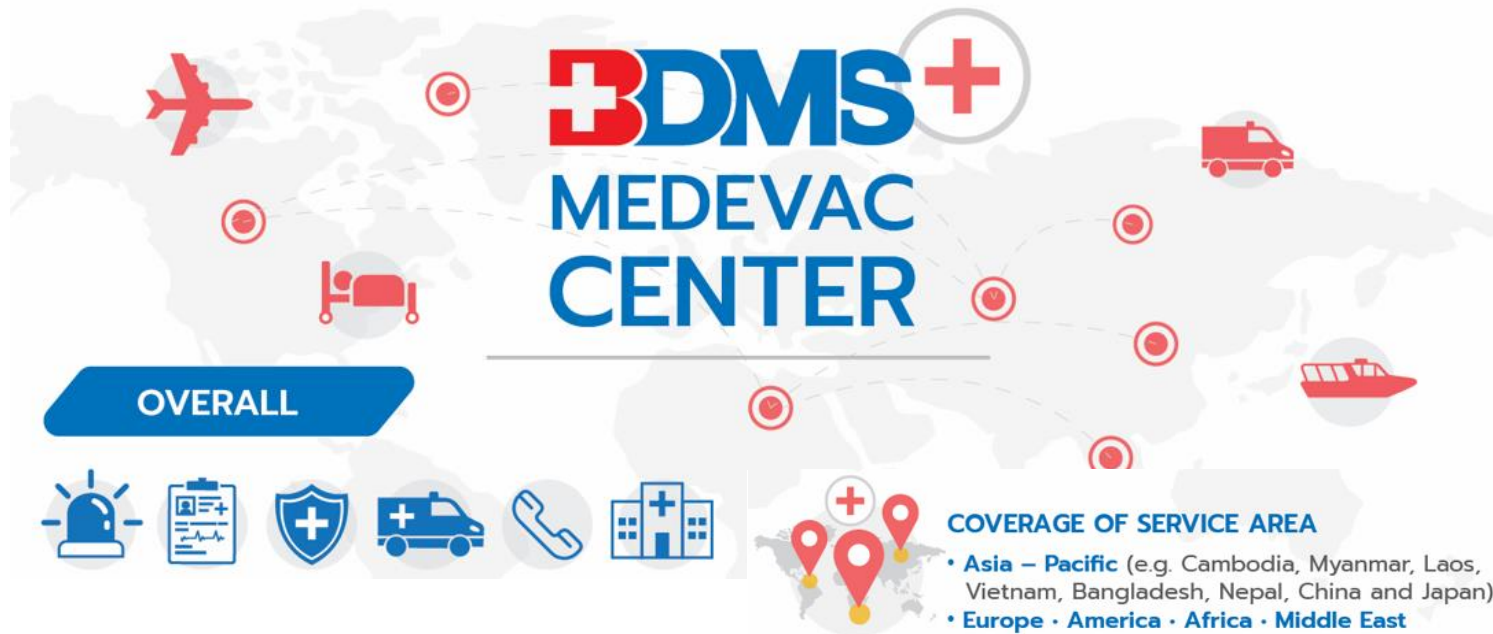
Colorectal Cancer



Lung Cancer



“One Stop Services” Life-Saving Solution Center with Round-the-Clock Medical Evacuation Services – by Air, Land and Sea



MEDICAL EVACUATION EXPERTISE

2017-2022

- ✈️ : Air Ambulance
- 🚚 : Ground Ambulance
- 🚤 : Boat Ambulance
- 🛏️ : Repatriation



WHY BDMS MEDEVAC CENTER

- ✓ **International Accreditations**
CAMTS US & CAMTS GLOBAL Dual Medical Transport Accreditation
- ✓ **Synergized BDMS Network**
More than 50 hospitals in Thailand and neighboring country.
- ✓ **Certified medical evacuation team**
 - ✓ flight physicians
 - ✓ flight nurses
 - ✓ flight coordinators
- ✓ **Completed evacuation services ANYWHERE. ANY TIME.**
 - ✓ Pick-up / treatment / taxi / repatriation
- ✓ **All modes of transportation by air-land-sea**

CERTIFIED SPECIAL EVACUATION



BDMS Silver Wellness & Residence

Mixed - Use Project Located on the Corner of Sarasin and Lang Suan Road, Lumpini, Bangkok

Target Customers	■ Active Silver Age group, health conscious consumers, customers aiming for healthier lifestyle in the natural environment in the heart of Bangkok both Thai and foreigners
Total area	■ 13-0-60.18 Rais of Land (Leasehold from Crown Property Bureau)
Source of Fund	■ Internal cash and debt financing

Total project area approx. 170,000 sq.m.
(Construction period of 6.5 years)

Wellness Tower

Clinic

Plaza

Hotel &
Serviced
Apartment



Residence Tower

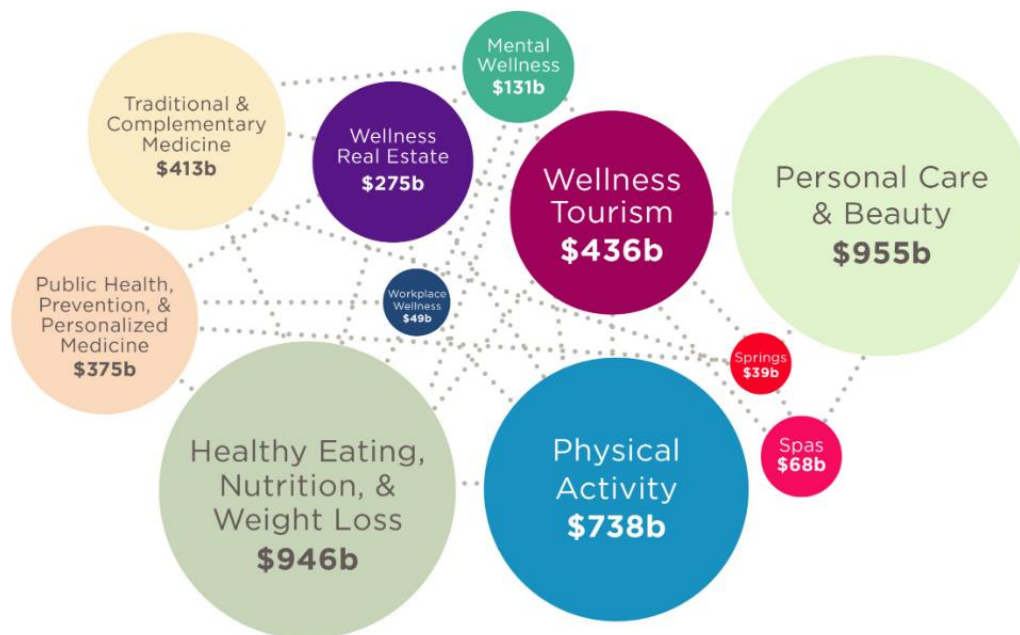


- Land leasehold 30+30 years ~ THB 9,145 m
- Building construction and others ~ THB 14,400 m
- Total ~ THB 23,545 m**

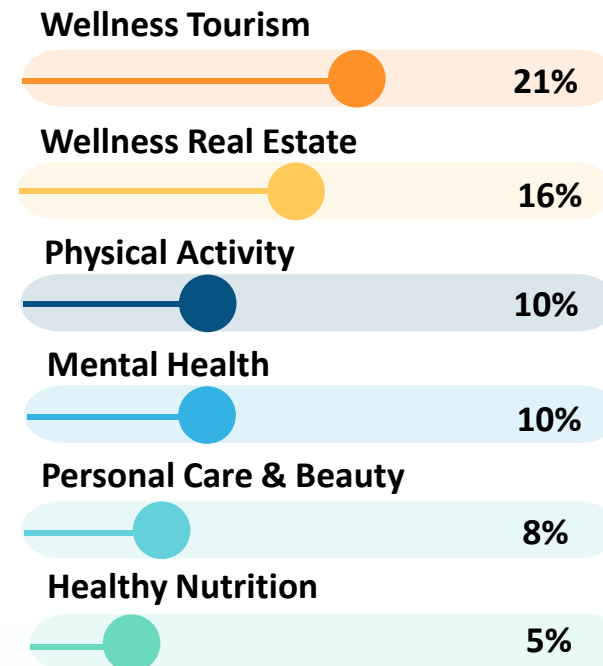
Global Wellness Market Size



GLOBAL WELLNESS
INSTITUTE™



Project annual growth by Y2025



- Global wellness market valued USD 4.9 trillion pre COVID-19, then **USD 4.4 trillion** in 2020
- *Global Wellness Institute* predicts that the wellness market will return to its robust growth with 9.9% average annual growth reaching nearly USD 7 trillion in 2025

Shareholding Structure

(As of 9 August 2023)


	% of Shareholding
1 Mr. Prasert Prasarttong-Osoth, M.D. and spouse	12.8%
2 Thai NVDR Co., Ltd.	12.7%
3 Bangkok Airways PCL and Bangkok Airways Holding Co., Ltd.	6.2%
4 Miss Poramaporn Prasarttong-Osoth, M.D.	5.2%
5 The Viriyah Insurance PCL	4.3%
6 South East Asia UK (Type C) Nominees Limited	3.8%
7 UBS AG Singapore Branch	3.6%
8 State Street Europe Limited	2.8%
9 Mr. Chirothana Suchato, M.D. and spouse	2.5%
10 Social Security Office	2.2%
Total	56.1%


Appendix 1/

For More Information:- www.bangkokhospital.com

<u>Group 1 (Bangkok&West)</u>			<u>Ownership</u>	<u>No. of Beds</u>	<u>Group 4 (North&Northeast)</u>			<u>Ownership</u>	<u>No. of Beds</u>	<u>Group 6 (South&Cambodia)</u>			<u>Ownership</u>	<u>No. of Beds</u>
1. Bangkok Hospital	(BHQ)	100%		329	29. Bangkok Chiangmai (BCM)	100%	🥇	139	50. Bangkok Phuket (BPK)	99.7%	🥇	234		
2. Bangkok Heart Hospital		100%		54	30. Bangkok Ratchasima (BKH)	91.5%		285	51. Bangkok Siriroj (BSI)	100%	🥇	181		
3. Wattanosoth Hospital		100%	🥇	47	31. Bangkok Pakchong (BHP)	91.5%		40	52. Dibuk (DBK)	99.7%		75		
4. Wattanosoth International		100%		30	32. Bangkok Udon (BUD)	100%		243	53. Bangkok Hat Yai (BHH)	98.8%		193		
5. Chiva Transitional Care		100%		52	33. Bangkok Phitsanulok (BPL)	100%		200	54. Bangkok Samui (BSH)	100%		57		
6. Bangkok International		100%		172	34. Bangkok Khon Kaen (BKN)	100%		150	55. Phangan International	100%		10		
7. Bangkok Huahin (BHN)		100%	🥇	64	35. Bangkok Chiangrai (BCR)	100%		80	56. Bangkok Surat (BSR)	100%		88		
8. Bangkok Sanamchan (BSN)		100%		191					57. Royal Phnom Penh (RPH)	100%	🥇	100		
9. Thepakorn (TPK)		50.0%		100					58. Royal Angkor International (RAH)	80.0%		33		
10. Bangkok Phetchaburi (BPR)		100%		200					<u>Group 7: Non-Hospital</u>					
11. Bangkok Muangraj (BMR)		100%		140					1. National Healthcare System	99.3%				
<u>Group 2</u>					36. Phyathai 1 (PT1)	98.6%		174	2. Bio Molecular Laboratories	95.0%				
12. Samitivej Sukhumvit (SVH)		98.9%	🥇	275	37. Phyathai 2 (PT2)	97.8%	🥇	262	3. N Health Pathology	95.0%				
13. Japanese by Samitivej		98.9%		30	38. Phyathai 3 (PT3)	97.6%		260	4. N Health Novogene Genomic	74.0%				
14. Samitivej Srinakarin (SNH)		98.9%	🥇	300	39. Phyathai Sriracha (PTS)	77.4%		295	5. The Medicpharma	89.1%				
15. Samitivej Sriracha (SSH)		69.7%		260	40. Phyathai Bangphra	77.4%		3	6. A.N.B Laboratories	100%				
16. Samitivej Thonburi (STH)		64.0%		150	41. Phyathai Nawamin (PTN)	99.8%		140	7. Save Drug Center (SDC)	100%				
17. Samitivej Chonburi (SCH)		100%		250	42. Paolo Phaholyothin (PLP)	100%		220	8. General Hospital Products	47.2%				
18. Samitivej Chinatown (SCT)		100%		50	43. Paolo Samutprakarn(PLS)	93.7%		200	<u>BDMS Wellness</u>					
19. BNH Hospital (BNH)		91.5%	🥇	115	44. Paolo Chokchai 4 (PLC)	85.7%		169	1. BDMS Wellness Clinic	100%				
<u>Group 3 (East)</u>					45. Paolo Chokchai 4 Building 3 (PLC)	85.7%		29	2. BDMS Wellness Resort	100%				
20. Bangkok Pattaya (BPH)		97.3%	🥇	400	46. Paolo Chokchai 4 Building 5 (PLC)	85.7%		59	(Mövenpick BDMS Wellness Resort)					
21. Bangkok Rayong (BRH)		100%		222	47. Paolo Rangsit (PLR)	100%		128	3. BDMS Silver	100%				
22. Bangkok Rayong Cancer (BRC)		100%		4	48. Paolo Kaset (PLK)	100%		162						
23. Sri Rayong (SRH)		100%		195	49. Paolo Phrapradaeng (PLD)	84.0%		60						
24. Bangkok Pluak Daeng (BRD)		100%		180										
25. Bangkok Chanthaburi (BCH)		99.7%		200										
26. Bangkok Trat (BTH)		99.8%		100										
27. Koh Chang International		99.8%		3										
28. Jomtien (JTH)		97.3%		232										
Remark:- Number of beds is structured beds ^{1/} Not included all BDMS investments														

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Remark:- Number of beds is structured beds ^{1/} Not included all BDMS investments

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